Financial Results
Supplemental Material

## FY2017 Fourth Quarter

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## Data Sheets

| Terms |  |
| :--- | :--- |
| Adjusted Operating Profit | Operating profit + amortization cost of acquired intangibles arising from business <br> acquisitions + adjusted items (income and costs)* <br> *Adjusted items (income and costs) = impairment losses on goodwill $\pm$ restructuring <br> income and costs $\pm$ others |
| Consolidated Adjusted <br> Operating Profit <br> at Constant FX | For International Tobacco Business, the same foreign exchange rates between local <br> currencies vs USD and JPY vs USD as same period in previous fiscal year are applied |
| Total Shipment Volume <br> (International Tobacco Business) | Includes fine cut, cigars, pipe tobacco, snus and kretek but excludes contract <br> manufactured products, waterpipe tobacco, and Reduced-Risk Products |
| Core Revenue <br> (International Tobacco Business) | Includes revenue from waterpipe tobacco and Reduced-Risk Products, but excludes <br> revenues from distribution, contract manufacturing and other peripheral businesses |
| Core Revenue/ <br> Adjusted Operating Profit <br> at Constant FX <br> (International Tobacco Busines) | The same foreign exchange rates between local currencies vs USD as same period in <br> previous fiscal year are applied |
| Core Revenue <br> (Japanese Domestic Tobacco <br> Business) | Includes revenue from domestic duty free, the China business and Reduced-Risk <br> Products such as Ploom TECH devices and capsules but excludes revenue from <br> distribution of imported tobacco in the Japanese domestic tobacco business, among <br> others |
| Japanese Domestic Tobacco <br> Industry Volume <br> (Japanese Domestic Tobacco <br> Business) | Industry volume of tobacco products in Japan market (including Reduced-Risk Products) |
| Cigarette Sales Volume |  |
| (Japanese Domestic Tobacco |  |
| Business) | Products with potential to reduce the risks associated with smoking |
| RMC | Excludes sales volume of domestic duty free, the China business and Reduced-Risk <br> Products |
| Reduced-Risk Products (RRP) | Global Flagship Brands: 9 Brands <br> Winston, Camel, MEVIUS, LD, B\&H, Glamour, Sobranie, Silk Cut, <br> Natural American Spirit |
| From 2018: 4 Brands (Winston, Camel, MEVIUS, LD) |  |

## Results for FY2017

## 1. Consolidated results highlight

(Unit: JPY billion)

|  | FY2016 | FY2017 | Variance (abs) | Variance (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Revenue | $2,143.3$ | $2,139.7$ | -3.6 | $-0.2 \%$ |
| Operating profit | 593.3 | 561.1 | -32.2 | $-5.4 \%$ |
| Adjusted operating profit | 586.8 | 585.3 | -1.5 | $-0.3 \%$ |
| Profit before income tax | 578.2 | 538.5 | -39.7 | $-6.9 \%$ |
| Profit | 425.8 | 396.7 | -29.0 | $-6.8 \%$ |
| Profit (attributable to owners of the parent company) | 421.7 | 392.4 | -29.3 | $-6.9 \%$ |
| Dividend per share (JPY) | 130.00 | 140.00 | +10.00 | $+7.7 \%$ |
| Basic EPS* (JPY) | 235.47 | 219.10 | -16.37 | $-7.0 \%$ |
| ROE (attributable to owners of the parent company) | $17.2 \%$ | $15.0 \%$ | $-2.1 \% p t$ |  |

*Based on profit attributable to owners of the parent company

- [reference] Consolidated results
(Unit: JPY billion)

|  | FY2016 | FY2017 | Variance (abs) | Variance (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Adjusted operating profit at constant FX | 586.8 | 583.2 | -3.6 | $-0.6 \%$ |

2. Revenue by business segment
(Unit: JPY billion)

|  | FY2016 | FY2017 | Variance (abs) | Variance (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Revenue | $2,143.3$ | $2,139.7$ | -3.6 | $-0.2 \%$ |
| $\left.\begin{array}{\|l\|r\|r\|r\|}\text { Japanese domestic tobacco } & 684.2 & 626.8 & -57.5 \\ \hline \text { Core revenue } & 649.7 & 590.6 & -8.4 \% \\ \hline \text { International tobacco } & 1,199.2 & 1,237.6 & -59.1 \\ \hline \text { Core revenue } & 1,138.8 & 1,177.0 & -9.1 \% \\ \hline \text { Pharmaceutical } & 87.2 & 104.7 & +38.2 \\ \hline \text { Processed food } & 164.1 & 163.1 & +3.2 \% \\ \hline \text { Others } & 8.6 & 7.5 & -0.9\end{array}\right)-0.6 \%$ |  |  |  |  |

- [reference] International tobacco business
(Unit: USD million)

|  | FY2016 | FY2017 | Variance (abs) | Variance (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Core revenue | 10,490 | 10,498 | +8 | $+0.1 \%$ |
| Core revenue at constant FX | 10,490 | 10,457 | -33 | $-0.3 \%$ |

## Results for FY2017

## 3. Adjusted operating profit (and total adjustments) by business segment

(Unit: JPY billion)

|  | FY2016 | FY2017 | Variance (abs) | Variance (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Consolidated: operating profit | 593.3 | 561.1 | -32.2 | -5.4\% |
| Adjustments, total | -6.6 | 24.2 | +30.8 |  |
| Amortization of acquired intangibles | 46.8 | 50.4 | +3.6 |  |
| Adjustments (income) | -65.2 | -37.6 | +27.6 |  |
| Adjustments (costs) | 11.9 | 11.4 | -0.5 |  |
| Consolidated: adjusted operating profit | 586.8 | 585.3 | -1.5 | -0.3\% |
| Japanese domestic tobacco: operating profit | 244.1 | 215.8 | -28.3 | -11.6\% |
| Adjustments, total | 16.1 | 16.4 | +0.3 |  |
| Amortization of acquired intangibles | 16.2 | 16.2 | - |  |
| Adjustments (income) | -0.3 | -0.0 | +0.3 |  |
| Adjustments (costs) | 0.1 | 0.2 | +0.1 |  |
| Japanese domestic tobacco: adjusted operating profit | 260.2 | 232.3 | -27.9 | -10.7\% |
| International tobacco: operating profit | 301.8 | 325.6 | +23.8 | +7.9\% |
| Adjustments, total | 34.4 | 25.7 | -8.7 |  |
| Amortization of acquired intangibles | 30.5 | 34.2 | +3.6 |  |
| Adjustments (income) | -0.0 | -16.7 | -16.7 |  |
| Adjustments (costs) | 4.0 | 8.3 | +4.3 |  |
| International tobacco: adjusted operating profit | 336.2 | 351.3 | +15.1 | +4.5\% |
| Pharmaceutical: operating profit | 9.7 | 24.1 | +14.4 | +148.0\% |
| Adjustments, total | - | - | - |  |
| Amortization of acquired intangibles | - | - | - |  |
| Adjustments (income) | - | - | - |  |
| Adjustments (costs) | - | - | - |  |
| Pharmaceutical: adjusted operating profit | 9.7 | 24.1 | +14.4 | +148.0\% |
| Processed food: operating profit | 5.0 | 5.4 | +0.4 | +7.7\% |
| Adjustments, total | 0.0 | 0.0 | +0.0 |  |
| Amortization of acquired intangibles | - | - | - |  |
| Adjustments (income) | -0.0 | - | +0.0 |  |
| Adjustments (costs) | 0.0 | 0.0 | +0.0 |  |
| Processed food: adjusted operating profit | 5.0 | 5.4 | +0.4 | +8.0\% |
| Others / Elimination: operating profit | 32.7 | -9.8 | -42.5 | - |
| Adjustments, total | -57.1 | -18.0 | +39.1 |  |
| Amortization of acquired intangibles | - | - | - |  |
| Adjustments (income) | -64.9 | -20.8 | +44.1 |  |
| Adjustments (costs) | 7.8 | 2.9 | -4.9 |  |
| Others / Elimination: adjusted operating profit | -24.4 | -27.8 | -3.4 | - |

- [reference] International tobacco business (Unit: USD million)

|  | FY2016 | FY2017 | Variance (abs) | Variance (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Adjusted operating profit | 3,095 | 3,138 | +44 | $+1.4 \%$ |
| Adjusted operating profit at constant FX | 3,095 | 3,219 | +125 | $+4.0 \%$ |

4. Depreciation and amortization
(Unit: JPY billion)

|  | FY2016 | FY2017 | Variance (abs) |
| :--- | ---: | ---: | ---: |
| Consolidated | 140.8 | 145.4 | +4.6 |
| $\left.\begin{array}{\|l\|r\|r\|}\hline \text { Japanese domestic tobacco } & 58.0 & 56.0 \\ \hline \text { International tobacco } & 69.1 & 76.1 \\ \hline \text { Pharmaceutical } & 4.9 & 5.1 \\ \hline \text { Processed food } & 6.4 & 6.1\end{array}\right]+7.0$ |  |  |  |
| Others/Elimination | 2.3 | 2.1 | -0.2 |

## Results for FY2017

5. Consolidated financial position
(Unit: JPY billion)

|  | 2016 Dec. end | 2017 Dec. end | Variance (abs) |
| :--- | ---: | ---: | ---: |
| Total assets | $4,744.4$ | $5,221.5$ | +477.1 |
| Total equity | $2,528.0$ | $2,842.0$ | +314.0 |
| Equity attributable to owners of the parent company | $2,456.1$ | $2,761.7$ | +305.6 |
| BPS (attributable to owners of the parent company) (JPY) | $1,371.39$ | $1,541.94$ | +170.6 |

6. Liquidity and interest-bearing debt
(Unit: JPY billion)

|  | 2016 Dec. end | 2017 Dec. end | Variance (abs) |
| :--- | ---: | ---: | ---: |
| Liquidity $^{* 1}$ | 297.0 | 291.8 | -5.2 |
| Interest-bearing debt $^{* 2}$ | 555.3 | 755.8 | +200.5 |

*1: Cash and deposits + marketable securities + securities purchased under repurchase agreements
*2: Short-term bank loans + CP + bonds + long-term borrowings + lease obligations

## 7. Consolidated cash flow

|  | FY2016 | FY2017 | Variance (abs) |
| :--- | ---: | ---: | ---: |
| Cash flows from operating activities | 376.5 | 419.2 | +42.7 |
| Cash flows from investing activities | -687.5 | -352.6 | +334.9 |
| Cash flows from financing activities | 91.3 | -77.0 | -168.3 |
| Cash and cash equivalents, beginning of the year | 526.8 | 294.2 | -232.6 |
| Foreign currency translation adj. on cash \& cash equivalents | -13.0 | 1.8 | +14.7 |
| Cash and cash equivalents, end of the period | 294.2 | 285.5 | -8.7 |
| FCF* | -316.2 | 72.6 | +388.8 |

*: FCF is sum of cash flows from operating activities and investing activities, but excludes the following items;

- From operating CF: interest received, dividends received, interest paid and income taxes related to these items
- From investing CF: purchase of investment securities (for both short-term and long-term), payments into time deposits, proceeds from sale or redemption of investment securities (for both short-term and long-term), proceeds from withdrawal of time deposits and other investing activities not for business operation purposes

8. Capital expenditures
(Unit: JPY billion)

|  | FY2016 | FY2017 | Variance (abs) |
| :--- | ---: | ---: | ---: |
| Consolidated | 113.0 | 140.9 | +27.9 |
| Japanese domestic tobacco 29.8 51.5 <br> International tobacco 70.6 68.4 <br> Pharmaceutical 3.8 6.2 <br> Processed food 5.7 10.4 <br> Others/Elimination 3.1 4.3$\quad+2.2$ |  |  |  |

## Results for FY2017

## 9. Business data

Japanese domestic tobacco business

|  | FY2016 | FY2017 | Variance (abs) | Variance (\%) |
| :--- | ---: | ---: | ---: | ---: |
| JT sales volume ${ }^{* 1}$ | 106.2 | 92.9 | -13.3 | $-12.5 \%$ |
| Ready made cigarettes industry volume ${ }^{* 2}$ | 173.8 | 151.4 | -22.4 | $-12.9 \%$ |
| JT market share | $61.1 \%$ | $61.3 \%$ | $+0.3 \% \mathrm{pt}$ |  |
| JT revenue per 1,000 cigarettes | 5,870 | 5,946 | +76 | $+1.3 \%$ |

*1: Excludes volumes of duty-free in Japan, China business (3.9 BNU in FY2016 and 4.0 BNU in FY2017, respectively) and
Reduced-Risk Products
*2: Industry volume of cigarettes in Japan market (excluding Reduced-Risk Products)

- International tobacco business

|  | FY2016 | FY2017 | Variance (abs) | Variance (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Total shipment volume | 398.7 | 398.5 | -0.2 | -0.1\% |
| GFB shipment volume | 283.7 | 285.9 | +2.2 | +0.8\% |
| JPY/USD | 108.78 | 112.16 | +3.38 | +3.1\% |
| RUB/USD | 67.07 | 58.35 | -8.72 | +15.0\% |
| GBP/USD | 0.74 | 0.78 | +0.04 | -4.8\% |
| EUR/USD | 0.90 | 0.89 | -0.02 | +1.8\% |
| CHF/USD | 0.98 | 0.98 | -0.00 | +0.0\% |
| TWD/USD | 32.24 | 30.44 | -1.81 | +5.9\% |
| TRY/USD | 3.02 | 3.64 | +0.63 | -17.2\% |
| IRR/USD | 35,814 | 38,811 | 2,997 | -7.7\% |



|  | FY2016 | FY2017 | Variance (abs) | Variance (\%) |
| :--- | ---: | ---: | ---: | ---: |
| R\&D expenses | 30.7 | 32.6 | +1.9 | $+6.2 \%$ |

10. Consolidated statement of income
(Unit: JPY billion)

|  | FY2016 | FY2017 | Variance (abs) | Variance (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | 2,143.3 | 2,139.7 | -3.6 | -0.2\% |
| Cost of sales | 872.4 | 843.6 | -28.9 | -3.3\% |
| Gross profit | 1,270.9 | 1,296.1 | +25.2 | +2.0\% |
| Other operating income | 70.1 | 45.7 | -24.4 | -34.8\% |
| Share of profit in investments accounted for using the equity method | 6.5 | 6.2 | -0.3 | -4.5\% |
| SG \& A | 754.1 | 786.9 | +32.8 | +4.3\% |
| Advertising expenses | 26.1 | 24.4 | -1.7 | -6.5\% |
| Promotion expenses | 124.8 | 112.2 | -12.6 | -10.1\% |
| Shipping and warehousing expenses | 26.8 | 26.9 | +0.2 | +0.6\% |
| Commission | 50.9 | 54.5 | +3.6 | +7.1\% |
| Employee benefit expenses | 241.8 | 254.0 | +12.3 | +5.1\% |
| R\&D expenses | 58.2 | 60.6 | +2.4 | +4.1\% |
| Depreciation and amortization | 79.1 | 81.3 | +2.2 | +2.8\% |
| Other | 146.6 | 172.9 | +26.4 | +18.0\% |
| Operating profit | 593.3 | 561.1 | -32.2 | -5.4\% |
| Amortization of acquired intangibles | 46.8 | 50.4 | +3.6 | +7.8\% |
| Adjustments (income) | -65.2 | -37.6 | +27.6 | - |
| Adjustments (costs) | 11.9 | 11.4 | -0.5 | -4.5\% |
| Adjusted operating profit | 586.8 | 585.3 | -1.5 | -0.3\% |
| Financial income | 6.6 | 4.8 | -1.8 | -27.8\% |
| Dividend income | 1.7 | 1.8 | +0.1 | +6.3\% |
| Interest income | 4.7 | 2.6 | -2.1 | -45.0\% |
| Foreign exchange gain | - | - | - | - |
| Other | 0.2 | 0.4 | +0.2 | +61.2\% |
| Financial costs | 21.7 | 27.3 | +5.6 | +26.0\% |
| Interest expenses | 8.7 | 11.6 | +2.9 | +33.7\% |
| Employee benefit expenses | 3.5 | 3.6 | +0.1 | +3.3\% |
| Foreign exchange loss | 9.2 | 11.3 | +2.1 | +22.6\% |
| Other | 0.4 | 0.9 | +0.5 | +148.2\% |
| Profit before income taxes | 578.2 | 538.5 | -39.7 | -6.9\% |
| Income taxes | 152.5 | 141.8 | -10.7 | -7.0\% |
| Profit for the period | 425.8 | 396.7 | -29.0 | -6.8\% |
| Attributable to owners of the parent company | 421.7 | 392.4 | -29.3 | -6.9\% |
| Attributable to non-controlling interests | 4.1 | 4.3 | +0.3 | +6.4\% |

11. Consolidated financial position

|  | 2016 Dec. end | 2017 Dec. end | Variance (abs) |
| :---: | :---: | :---: | :---: |
| Current assets | 1,606.0 | 1,707.8 | +101.8 |
| Cash and cash equivalents | 294.2 | 285.5 | -8.7 |
| Trade and other receivables | 396.9 | 431.2 | +34.3 |
| Inventories | 558.8 | 613.0 | +54.1 |
| Other financial assets ${ }^{* 1}$ | 14.9 | 14.0 | -0.9 |
| Other current assets | 340.3 | 361.7 | +21.4 |
| Non-current assets held-for-sale | 0.8 | 2.4 | +1.6 |
| Non-current assets | 3,138.4 | 3,513.7 | +375.3 |
| Property, plant \& equipment | 680.8 | 745.6 | +64.8 |
| Goodwill ${ }^{* 2}$ | 1,602.0 | 1,891.2 | +289.2 |
| Intangible assets *3 | 424.0 | 479.2 | +55.2 |
| Investment property | 18.2 | 16.7 | -1.5 |
| Retirement benefit assets | 23.7 | 51.4 | +27.7 |
| investments accounted for using the equity method | 123.8 | 81.3 | -42.5 |
| Other financial assets ${ }^{* 1}$ | 99.4 | 115.0 | +15.6 |
| Deferred tax assets | 166.6 | 133.4 | -33.2 |
| Total assets | 4,744.4 | 5,221.5 | +477.1 |


|  | 2016 Dec. end | 2017 Dec. end | Variance (abs) |
| :---: | :---: | :---: | :---: |
| Current liabilities | 1,356.6 | 1,478.6 | +122.0 |
| Trade and other payables | 377.9 | 395.7 | +17.8 |
| Bonds and borrowings *4 | 208.5 | 398.2 | +189.7 |
| Income tax payables | 54.9 | 46.5 | -8.5 |
| Other financial liabilities *4 | 13.0 | 6.9 | -6.1 |
| Provisions | 12.5 | 13.0 | +0.5 |
| Other current liabilities *5 | 689.6 | 618.3 | -71.3 |
| Liabilities directly associated with noncurrent assets held-for-sale | - | - | - |
| Non-current liabilities | 859.8 | 900.8 | +41.1 |
| Bonds and borrowings *4 | 339.0 | 347.0 | +7.9 |
| Other financial liabilities *4 | 9.0 | 11.0 | +2.0 |
| Retirement benefit liabilities | 333.4 | 330.8 | -2.6 |
| Provisions | 4.4 | 4.0 | -0.4 |
| Other non-current liabilities *5 | 102.2 | 120.8 | +18.6 |
| Deferred tax liabilities | 71.7 | 87.3 | +15.7 |
| Total liabilities | 2,216.3 | 2,379.5 | +163.1 |
| Equity | 2,528.0 | 2,842.0 | +314.0 |
| Share capital | 100.0 | 100.0 | - |
| Capital surplus | 736.4 | 736.4 | - |
| Treasury shares | -443.8 | -443.6 | +0.2 |
| Other components of equity | -303.6 | -167.3 | +136.2 |
| Retained earnings | 2,367.1 | 2,536.3 | +169.2 |
| Non-controlling interests | 71.9 | 80.3 | +8.4 |
| Total liabilities and equity | 4,744.4 | 5,221.5 | +477.1 |

*4: Bonds and borrowings and other financial liabilities
(current \& non-current combined)

| Total financial liabilities | 569.6 | 763.1 | +193.5 |
| :--- | ---: | ---: | ---: |
| Derrivative liabilities 12.5 5.4 <br> Short-term borrowings 187.9 274.2 <br> Commercial paper - 66.8 <br> Current portion of long-term borrowings 0.6 0.7 <br> Current portion of bonds 20.0 56.5 <br> Long-term borrowings 0.9 71.2 | +66.8 |  |  |
| Bonds | 338.2 | 275.8 | -62.4 |
| Other | 9.5 | 12.5 | +3.0 |

*5: Other liabilities (current \& non-current combined)

| Total other liabilities | 791.8 | 739.1 | -52.7 |
| :--- | ---: | ---: | ---: |
| Tobacco excise tax payables 306.8 265.3 <br> Tobacco special excise tax payables 13.9 12.0 <br> Tobacco local excise tax payables 180.8 167.4 <br> Consumption tax payables 105.5 103.5 <br> Bonus to employees 33.8 31.4 <br> Employee's unused paid vacations liabilities 18.8 18.7 <br> Other 132.2 140.7 | -2.0 |  |  |

1. Summary of consolidated forecasts
(Unit: JPY billion)

|  | FY2017 <br> Results | FY2018 <br> Forecast | Variance (abs) | Variance (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Revenue | $2,139.7$ | $2,220.0$ | +80.3 | $+3.8 \%$ |
| Operating profit | 561.1 | 561.0 | -0.1 | $-0.0 \%$ |
| Adjusted operating profit | 585.3 | 600.0 | +14.7 | $+2.5 \%$ |
| Profit (attributable to owners of the parent company) | 392.4 | 394.0 | +1.6 | $+0.4 \%$ |

- [reference] Consolidated forecast
(Unit: JPY billion)

|  | FY2017 <br> Results | FY2018 <br> Forecast | Variance (abs) | Variance (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Adjusted operating profit at constant FX | 585.3 | 607.0 | +21.7 | $+3.7 \%$ |

2. EPS, DPS, ROE
(Unit: JPY)

|  | FY2017 <br> Results | FY2018 <br> Forecast | Variance (abs) | Variance (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Basic EPS | 219.10 | 219.98 | +0.88 | $+0.4 \%$ |
| DPS | 140.00 | 150.00 | +10.00 | $+7.1 \%$ |
| ROE (attributable to owner of the parent company) | $15.0 \%$ | $14.0 \%$ | $-1.1 \% p t$ |  |

## 3. Revenue by business segment

(Unit: JPY billion)

|  | FY2017 <br> Results | FY2018 <br> Forecast | Variance (abs) | Variance (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Revenue | $2,139.7$ | $2,220.0$ | +80.3 | $+3.8 \%$ |
| Japanese domestic tobacco | 626.8 | 608.0 | -18.8 | $-3.0 \%$ |
| Core revenue | 590.6 | 573.0 | -17.6 | $-3.0 \%$ |
| International tobacco | $1,237.6$ | $1,320.0$ | +82.4 | $+6.7 \%$ |
| Core revenue | $1,177.0$ | $1,265.0$ | +88.0 | $+7.5 \%$ |
| Pharmaceutical | 104.7 | 109.0 | +4.3 | $+4.1 \%$ |
| Processed food | 163.1 | 165.0 | +1.9 | $+1.1 \%$ |
| Others | 7.5 | 6.5 | -1.0 | $-12.9 \%$ |

- [reference] International tobacco business
(Unit: USD million)

|  | FY2017 <br> Results | FY2018 <br> Forecast | Variance (abs) | Variance (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Core revenue | 10,498 | 11,500 | $+1,002$ | $+9.5 \%$ |
| Core revenue at constant FX | 10,498 | 11,350 | +852 | $+8.1 \%$ |

(Unit: JPY billion)

|  | $\begin{aligned} & \hline \text { FY2017 } \\ & \text { Results } \end{aligned}$ | $\begin{aligned} & \hline \text { FY2018 } \\ & \text { Forecast } \end{aligned}$ | Variance (abs) | Variance (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Consolidated: operating profit | 561.1 | 561.0 | -0.1 | -0.0\% |
| Japanese domestic tobacco | 215.8 | 186.0 | -29.8 | -13.8\% |
| International tobacco | 325.6 | 356.0 | +30.4 | +9.3\% |
| Pharmaceutical | 24.1 | 25.0 | +0.9 | +3.8\% |
| Processed food | 5.4 | 5.5 | +0.1 | +2.3\% |
| Others/Elimination | -9.8 | -13.0 | -3.2 | - |
| Adjusted operating profit | 585.3 | 600.0 | +14.7 | +2.5\% |
| Japanese domestic tobacco | 232.3 | 202.0 | -30.3 | -13.0\% |
| International tobacco | 351.3 | 396.0 | +44.7 | +12.7\% |
| Pharmaceutical | 24.1 | 25.0 | +0.9 | +3.8\% |
| Processed food | 5.4 | 5.5 | +0.1 | +1.9\% |
| Others/Elimination | -27.8 | -29.0 | -1.2 | - |

- [reference] International tobacco business
(Unit: USD million)

|  | FY2017 <br> Results | FY2018 <br> Forecast | Variance (abs) | Variance (\%) |
| :--- | ---: | ---: | ---: | ---: |
| Adjusted operating profit | 3,138 | 3,600 | +462 | $+14.7 \%$ |
| Adjusted operating profit at constant FX | 3,138 | 3,600 | +462 | $+14.7 \%$ |

5. Free cash flow
(Unit: JPY billion)

|  | FY2017 <br> Results | FY2018 <br> Forecast | Variance (abs) |
| :--- | ---: | ---: | ---: |
| FCF* | 72.6 | 300.0 | +227.4 |

* FCF is sum of cash flows from operating activities and investing activities, but excludes the following items;
- From operating CF: interest received, dividends received, interest paid and income taxes related to these items
- From investing CF: purchase of investment securities (for both short-term and long-term), payments into time deposits, proceeds from sale or redemption of investment securities (for both short-term and long-term), proceeds from withdrawal of time deposits and other investing activities not for business operation purposes

6. Capital expenditures
(Unit: JPY billion)

|  | FY2017 <br> Results | FY2018 <br> Forecast | Variance (abs) |
| :--- | ---: | ---: | ---: |
| Consolidated | 140.9 | 199.0 | +58.1 |
| Japanese domestic tobacco | 51.5 | 76.0 | +24.5 |
| International tobacco | 68.4 | 90.0 | +21.6 |
| Pharmaceutical | 6.2 | 12.0 | +5.8 |
| Processed food | 10.4 | 15.0 | +4.6 |
| Others/Elimination | 4.3 | 5.5 | +1.2 |

7. Business data

- 2018 Japanese domestic tobacco business
- Industry volume : a decline of over 4.5\% ( vs. 2017: 172.0 BnU )
- Cigarette industry volume : a deline of c. 17.5\% (vs. 2017: 151.4 BnU)
- JT cigarette sales volume : a decrease of over 16.5\% (vs. 2017: 92.9 BnU)
- RRP market share in tobacco industry : about 23\% ( 2017: 12\%, JT estimate)
- 2018 International tobacco business
- Total shipment volume : an increase of c.4\% (vs. 2017: 398.5 BnU)
- GFB* shipment volume : an increase of c.2\% (vs. 2017: 260.4 BnU)
* Since 2018 we changed GFB from 9 brands to 4 brands (Winston, Camel, MEVIUS, LD) Above volume is based on 4 brands.
<FX assumptions>

|  | FY2017 <br> Results | FY2018 <br> Forecast | Variance (abs) | Variance (\%) |
| :--- | ---: | ---: | ---: | ---: |
| JPY/USD | 112.16 | 110.00 | -2.16 | $-1.9 \%$ |
| RUB/USD | 58.35 | 58.00 | -0.35 | $+0.6 \%$ |
| GBP/USD | 0.78 | 0.74 | -0.04 | $+5.0 \%$ |
| RUR/USD | 0.89 | 0.83 | -0.06 | $+6.9 \%$ |
| CHF/USD | 0.98 | 0.98 | -0.00 | $+0.5 \%$ |
| TWD/USD | 30.44 | 29.50 | -0.94 | $+3.2 \%$ |
| TRY/USD | 3.64 | 3.80 | +0.16 | $-4.1 \%$ |
| IRR/USD | 38,811 | 43,600 | $+4,789$ | $-11.0 \%$ |

## Data of JT products in J apanese market

* Excludes sales from the China, Hong Kong, and Macau markets, domestic duty-free sales and Reduced-Risk Products.


## J apanese Domestic Tobacco Business Results

## 1. Quarterly Sales Volume

(billions of cigarettes)

|  | Jan-Mar | Apr-Jun | Jul-Sep | Oct-Dec | Total |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 2015 | 25.5 | 27.6 | 28.2 | 28.0 | 109.2 |
| 2016 | 27.2 | 25.5 | 27.0 | 26.5 | 106.2 |
| 2017 | 23.0 | 23.8 | 23.5 | 22.6 | 92.9 |

2. Quarterly Revenue Per Thousand Cigarettes

|  | Jan-Mar | Apr-Jun | Jul-Sep | Oct-Dec | Total |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 2015 | 5,671 | 5,662 | 5,666 | 5,647 | 5,661 |
| 2016 | 5,672 | 5,952 | 5,935 | 5,930 | 5,870 |
| 2017 | 5,931 | 5,987 | 5,922 | 5,944 | 5,946 |

* Revenue per thousand cigarettes = (retail price sales-retailer margins-consumption tax-excise taxes)/sales volume $\times 1,000$

3. Quarterly JT Market Share

|  | Jan-Mar | Apr-Jun | Jul-Sep | Oct-Dec | Total |
| :---: | ---: | ---: | ---: | ---: | ---: |
| 2015 | 59.9 | 60.0 | 59.7 | 60.1 | 59.9 |
| 2016 | 62.4 | 59.8 | 60.7 | 61.4 | 61.1 |
| 2017 | 61.0 | 61.0 | 61.1 | 62.4 | 61.3 |

## Quarterly Market Share of Brands

1. MEVI US

|  | Jan-Mar | Apr-Jun | Jul-Sep | Oct-Dec | Total |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 2015 | 32.1 | 32.3 | 31.9 | 32.0 | 32.1 |
| 2016 | 33.2 | 29.8 | 31.1 | 31.5 | 31.4 |
| 2017 | 30.5 | 31.6 | 31.3 | 32.1 | 31.4 |

2. Winston

|  | Jan-Mar | Apr-Jun | Jul-Sep | Oct-Dec | Total |
| :---: | ---: | ---: | ---: | ---: | ---: |
| 2015 | 7.5 | 7.5 | 7.5 | 8.0 | 7.6 |
| 2016 | 7.6 | 8.4 | 8.0 | 8.0 | 8.0 |
| 2017 | 8.1 | 8.1 | 8.1 | 8.1 | 8.1 | 2015, are retrospectively reflected.

3. Seven Stars

|  |  | (\%) |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | :---: |
|  | Jan-Mar | Apr-Jun | Jul-Sep | Oct-Dec | Total |  |
| 2015 | 7.4 | 7.4 | 7.6 | 7.4 | 7.5 |  |
| 2016 | 7.3 | 7.7 | 7.5 | 7.6 | 7.5 |  |
| 2017 | 7.5 | 7.6 | 7.6 | 7.8 | 7.6 |  |

## 4. Natural American Spirit

|  | Jan-Mar | Apr-Jun | Jul-Sep | Oct-Dec | Total |
| :---: | ---: | ---: | ---: | ---: | ---: |
| 2015 | 1.0 | 1.1 | 1.3 | 1.3 | 1.2 |
| 2016 | 1.4 | 1.6 | 1.6 | 1.7 | 1.5 |
| 2017 | 1.8 | 1.8 | 1.8 | 2.0 | 1.8 |

*The source of market share before completing the acquisition is JT estimate

## Quarterly Market Share in Growing Segment

1. JT Menthol Product Share

|  | Jan-Mar | Apr-Jun | Jul-Sep | Oct-Dec | Total |
| :---: | ---: | ---: | ---: | ---: | :---: |
| 2015 | 10.1 | 10.1 | 10.3 | 10.5 | 10.2 |
| $2016^{*}$ | 11.3 | 11.2 | 11.2 | 11.3 | 11.3 |
| 2017 | 11.3 | 11.6 | 11.4 | 11.5 | 11.4 | | *The source of Natural American Spirit market share before completing the acquisition |
| :--- |
| is JT estimate |

2. Menthol Market Share

|  | Jan-Mar | Apr-Jun | Jul-Sep | Oct-Dec | Total |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 2015 | 27.7 | 27.8 | 28.2 | 28.1 | 28.0 |
| 2016 | 27.9 | 28.8 | 28.6 | 28.1 | 28.4 |
| 2017 | 28.4 | 28.4 | 28.1 | 27.2 | 28.0 |

Japan Tobacco Inc. Clinical Development as of February 6, 2018
<In-house development>

| Code (Generic Name) | Potential Indication/Dosage form |  | Mechanism | Phase | Note |
| :---: | :---: | :---: | :---: | :---: | :---: |
| JTZ-951 | Anemia associated with chronic kidney disease /Oral | HIF-PH inhibitor | Increases red blood cells by stimulating production of erythropoietin, an erythropoiesisstimulating hormone, via inhibition of HIF-PHD. | Phase3(Japan) Phase1(Overseas) | In-house <br> Co-development with Torii |
| JTE-052 | Autoimmune/allergic diseases <br> /Oral, Topical <br> *Atopic dermatitis/Topical | JAK inhibitor | Suppresses overactive immune response via inhibition of Janus kinase (JAK) related to immune signal. | Phase3(Japan) | In-house <br> *Co-development with Torii |
| JTE-051 | Autoimmune/allergic diseases <br> /Oral | Interleukin-2 inducible T cell kinase inhibitor | Suppresses overactive immune response via inhibition of the signal to activate $T$ cells related to immune response. | Phase2(Overseas) | In-house |
| JTT-251 | Type 2 diabetes mellitus /Oral | PDHK inhibitor | Decreases blood glucose by activation of pyruvate dehydrogenase (PDH) related to carbohydrate metabolism. | Phase1(Overseas) | In-house |
| JTK-351 | HIV infection /Oral | HIV integrase inhibitor | Suppresses blood HIV levels by inhibiting the activity of integrase, an enzyme involved in the replication of HIV. | Phase1(Japan) | In-house |
| JTE-451 | Autoimmune/allergic diseases /Oral | RORy antagonist | Suppresses overactive immune response via inhibition of ROR $Y$ related to Th 17 activation. | Phase1(Overseas) | In-house |
| JTS-661 (serlopitant) | Pruritus/Oral | NK-1antagonist | Suppresses pruritus involving the neurokinin (NK-1) receptor antagonist signalling pathway. | Phase2(Japan) | In-license <br> (Menlo Therapeutics) <br> Co-development with Torii |
| JTT-751 <br> (ferric citrate) | Iron-deficiency anemia/Oral | Oral iron replacement | Corrects iron-deficiency anemia by using absorbed Iron for synthesis of hemoglobin. | Phase2(Japan) | In-license <br> (Keryx Biopharmaceuticals) Co-development with Torii Additional indication |

Clinical trial phase presented above is based on the first dose.
<Licensed compounds>

| Compound <br> (JT's code) | Licensee |  | Mechanism | Note |
| :---: | :---: | :---: | :---: | :---: |
| trametinib | Novartis | MEK inhibitor | Inhibits cellular growth by specifically inhibiting the activity of MAPK/ERK pathway. | NSCLC with BRAF V600E mutation, trametinib+dabrafenib <br> Japan marketing application submitted <br> Melanoma(adjuvant) with BRAF V600E/K mutation, trametinib+dabrafenib <br> U.S. marketing application submitted |
| Anti-ICOS monoclonal antibody | Medlmmune | ICOS antagonist | Suppresses overactive immune response via inhibition of ICOS which regulates activation of T cells. |  |
| JTE-052 | LEO Pharma | JAK inhibitor | Suppresses overactive immune response via inhibition of Janus kinase (JAK) related to immune signal. |  |
| JTZ-951 | JW Pharmaceutical | HIF-PH inhibitor | Increases red blood cells by stimulating production of erythropoietin, an erythropoiesisstimulating hormone, via inhibition of HIF-PHD. |  |

Updates since the previous announcement on November 1, 2017:

## <In-house development>

- JTZ-951 advanced to Phase 3 in Japan.
-JTS-661 has entered the clinical trial stage (Phase2) in Japan.
<Licensed compounds>
-Novartis announced on December 22, 2017 that Mekinist® (trametinib) has filed NDA in U.S, in combination with Tafinlar® (dabrafenib), for the adjuvant treatment of stage 3 BRAF V600E/K mutation-positive melanoma. *additional indication


## JI

## Supplemental information for JTG consolidated financial results

## Consolidated basis

## Adjusted operating profit (roadmap)



1) The same foreign exchange rates between local currencies vs USD and JPY vs USD as same period in previous fiscal year are applied
2) One-time loss: a loss related to a UK distributor going into administration

## International Tobacco Business 2017 full year results

## JTI Results by cluster

Shipment Volume, Core Revenue and Adjusted Operating Profit at Constant FX

| FY2017 | Shipment Volume <br> (BnU) |  | Core Revenue <br> (US $\$$ MM) |  | Adjusted Operating Profit <br> (US\$ MM) |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | GFB | at constant <br> FX | vs. 2016 | at constant <br> FX | vs. 2016 |
| South \& West <br> Europe | 64.2 | 57.9 | 1,932 | $-2.4 \%$ | 698 | $+7.4 \%$ |
| North \& Central <br> Europe | 51.8 | 32.7 | 1,986 | $-11.9 \%$ | 658 | $-31.2 \%$ |
| CIS+ | 133.0 | 104.3 | 2,403 | $-5.1 \%$ | 863 | $+7.6 \%$ |
| Rest-of-the- <br> World | 149.5 | 91.0 | 4,136 | $+11.1 \%$ | 1,000 | $+45.7 \%$ |
| JTI Total | 398.5 | 285.9 | 10,457 | $-0.3 \%$ | 3,219 | $+4.0 \%$ |

## JTI Contribution by cluster

Total shipment volume, Core revenue and Adjusted operating profit at Reported


Total shipment volume evolution vs. PY

|  | $\begin{array}{r} 2017 \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} \underline{2017} \\ \text { Apr-Jun } \end{array}$ | $\begin{array}{r} 2017 \\ \text { Jul-Sep } \end{array}$ | $\begin{array}{r} 2017 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} \frac{2017}{\text { Full year }} \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| JTI | -2.9\% | -3.6\% | 0.3\% | 6.3\% | -0.1\% |
| South \& West Europe | -6.4\% | 0.9\% | 0.1\% | -0.9\% | -1.6\% |
| France | -5.1\% | 5.4\% | -7.8\% | -5.4\% | -3.1\% |
| Italy | -7.6\% | -4.7\% | 4.5\% | 0.0\% | -2.3\% |
| Spain | -10.1\% | 8.3\% | 8.7\% | -0.6\% | 1.5\% |
| Switzerland | 1.6\% | 9.2\% | -2.4\% | 5.1\% | 3.3\% |
| North \& Central Europe | -5.0\% | -5.0\% | -6.4\% | -1.3\% | -4.5\% |
| Austria | 2.2\% | -9.7\% | -2.6\% | 3.0\% | -2.0\% |
| Germany | -2.2\% | -6.4\% | -14.5\% | -5.3\% | -7.3\% |
| Ireland | -12.2\% | 0.1\% | -0.5\% | -12.6\% | -6.6\% |
| Poland | -1.1\% | -4.0\% | -5.7\% | 10.8\% | -0.8\% |
| Sweden | -16.2\% | -6.1\% | -10.8\% | -2.8\% | -8.8\% |
| UK | -7.2\% | -5.4\% | -7.4\% | -4.3\% | -6.1\% |
| CIS+ | -6.7\% | -10.8\% | -4.3\% | -1.1\% | -5.9\% |
| Kazakhstan | -3.1\% | -9.4\% | -2.9\% | -10.2\% | -6.5\% |
| Romania | -7.0\% | 5.3\% | -2.6\% | 4.8\% | 0.2\% |
| Russia | -6.5\% | -9.9\% | -4.4\% | 1.8\% | -5.0\% |
| Ukraine | -12.2\% | -16.7\% | -10.4\% | -10.4\% | -12.6\% |
| Rest of the World | 3.4\% | 2.9\% | 8.0\% | 19.3\% | 8.4\% |
| Canada | -5.1\% | -4.6\% | -5.2\% | 0.5\% | -3.6\% |
| Iran | 23.1\% | 20.9\% | 6.1\% | 8.0\% | 14.3\% |
| Malaysia | -7.3\% | 0.5\% | -2.6\% | 7.5\% | -0.9\% |
| Taiwan | 8.6\% | 15.7\% | -7.3\% | -23.7\% | -2.0\% |
| Turkey | -1.3\% | -9.8\% | -4.2\% | 2.4\% | -3.4\% |

GFB shipment volume and evolution vs. PY

| (BnU) | $\begin{array}{r} \frac{2017}{\text { Jan-Mar }} \end{array}$ | $\begin{array}{r} \frac{2017}{\text { Apr-Jun }} \end{array}$ | $\begin{array}{r} \underline{2017} \\ \text { Jul-Sep } \end{array}$ | $\begin{array}{r} \underline{2017} \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2017 \\ \text { Full year } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| GFB Total | 66.0 | 74.8 | 76.0 | 69.1 | 285.9 |
|  | -0.5\% | 0.5\% | 0.5\% | 2.5\% | 0.8\% |
| Winston | 33.1 | 37.2 | 37.9 | 36.0 | 144.3 |
|  | 4.7\% | 3.9\% | 1.3\% | 4.4\% | 3.5\% |
| Camel | 12.6 | 13.7 | 14.3 | 12.1 | 52.7 |
|  | -1.5\% | 0.2\% | 3.1\% | 2.4\% | 1.1\% |
| MEVIUS | 4.5 | 5.0 | 4.5 | 3.8 | 17.8 |
|  | 4.8\% | 6.8\% | -1.4\% | -14.2\% | -0.9\% |
| LD | 9.9 | 12.1 | 12.5 | 11.1 | 45.6 |
|  | -11.9\% | -7.3\% | -1.2\% | 4.3\% | -4.2\% |
| B\&H | 3.0 | 3.3 | 3.3 | 3.0 | 12.7 |
| Glamour | 1.2 | 1.4 | 1.4 | 1.2 | 5.3 |
|  | -12.4\% | -10.8\% | -7.7\% | -8.3\% | -9.8\% |
| Sobranie | 0.6 | 0.8 | 0.9 | 0.9 | 3.2 |
|  | -9.9\% | 9.6\% | 9.3\% | 33.0\% | 10.5\% |
| Silk Cut | 0.6 | 0.6 | 0.5 | 0.5 | 2.2 |
|  | -8.0\% | -3.6\% | -12.3\% | -17.8\% | -10.3\% |
| Natural American Spirit | 0.5 | 0.6 | 0.5 | 0.5 | 2.1 |
|  | 12.2\% | -4.0\% | 8.2\% | 8.7\% | 5.7\% |

GFB shipment volume evolution vs. PY in key markets

|  | $\begin{array}{r} \underline{2017} \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} \underline{2017} \\ \text { Apr-Jun } \end{array}$ | $\begin{array}{r} \underline{2017} \\ \text { Jul-Sep } \end{array}$ | $\begin{array}{r} \underline{2017} \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} \frac{2017}{\text { Full year }} \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| France | -6.9\% | 6.3\% | -7.6\% | -4.2\% | -3.0\% |
| Italy | -7.4\% | -4.8\% | 4.2\% | 0.1\% | -2.3\% |
| Russia | -5.8\% | -7.4\% | -1.2\% | 6.6\% | -2.1\% |
| Spain | -10.7\% | 7.8\% | 11.1\% | -0.8\% | 1.7\% |
| Taiwan | 25.1\% | 33.5\% | -9.2\% | -23.3\% | 4.3\% |
| Turkey | -0.2\% | -7.4\% | -1.3\% | 4.0\% | -1.3\% |
| UK | -13.6\% | -0.6\% | -6.7\% | 6.2\% | -3.8\% |

## France

## Industry volume evolution (BnU)

|  | 2016 | 2017 | Var. |
| :--- | ---: | ---: | ---: |
| Total industry | 58.7 | 57.4 | $-2.2 \%$ |
| - RMC industry | 44.9 | 44.4 | $-1.2 \%$ |
| - Fine-cut industry | 13.7 | 13.0 | $-5.3 \%$ |

## Share evolution

|  | 2016 | 2017 | Var. | Q1 2017 | Q2 2017 | Q3 2017 | Q4 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| JTI SoM | 21.9\% | 22.0\% | +0.1ppt | 22.1\% | 21.9\% | 22.0\% | 22.0\% |
| - GFB SoM | 19.0\% | 19.1\% | +0.1ppt | 19.1\% | 19.0\% | 19.2\% | 19.1\% |
| - Winston SoM | 9.2\% | 9.3\% | +0.1ppt | 9.3\% | 9.3\% | 9.3\% | 9.4\% |
| - Camel SoM | 7.8\% | 7.9\% | +0.1ppt | 7.9\% | 7.9\% | 8.0\% | 7.9\% |
| - Benson \& Hedges SoM | 1.9\% | 1.8\% | -0.1ppt | 1.8\% | 1.8\% | 1.8\% | 1.7\% |
| - Fleur de Pays SoM | 2.5\% | 2.6\% | +0.1ppt | 2.7\% | 2.6\% | 2.6\% | 2.6\% |
| JTI SoV | 19.8\% | 20.0\% | +0.2ppt | 19.9\% | 19.8\% | 20.2\% | 20.0\% |

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Source: IRI, Internal estimates

## Italy

Industry volume evolution (BnU)

|  | 2016 | 2017 | Var. |
| :--- | ---: | ---: | ---: |
| Total industry | 77.7 | 75.3 | $-3.1 \%$ |
| - RMC industry | 72.0 | 69.3 | $-3.8 \%$ |
| - Fine-cut industry | 5.7 | 5.9 | $+4.5 \%$ |

## Share evolution

|  | 2016 | 2017 | Var. | Q1 2017 | Q2 2017 | Q3 2017 | Q4 2017 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| JTI SoM | $23.3 \%$ | $23.1 \%$ | $-0.2 p p t$ | $23.2 \%$ | $23.2 \%$ | $23.0 \%$ | $23.1 \%$ |
| - GFB SoM | $22.9 \%$ | $22.8 \%$ | $-0.2 p p t$ | $22.9 \%$ | $22.8 \%$ | $22.6 \%$ | $22.7 \%$ |
| - Winston SoM | $7.8 \%$ | $7.7 \%$ | $-0.0 p p t$ | $7.8 \%$ | $7.7 \%$ | $7.7 \%$ | $7.7 \%$ |
| - Camel SoM | $11.0 \%$ | $10.8 \%$ | $-0.2 p p t$ | $10.8 \%$ | $10.9 \%$ | $10.7 \%$ | $10.8 \%$ |
| - Benson \& Hedges SoM | $3.2 \%$ | $3.2 \%$ | $+0.0 p p t$ | $3.3 \%$ | $3.2 \%$ | $3.1 \%$ | $3.1 \%$ |
| JTI SoV | $23.1 \%$ | $23.0 \%$ | $-0.1 p p t$ | $23.2 \%$ | $23.2 \%$ | $22.9 \%$ | $23.0 \%$ |

## Russia

Industry volume evolution (BnU)

|  | 2016 | 2017 | Var. |
| :--- | :--- | :--- | :--- |
| RMC industry | 278.2 | 257.5 | $-7.4 \%$ |

## Share evolution

|  | 2016 | 2017 | Var. |
| :--- | ---: | ---: | :---: |
| JTI SoM | $32.8 \%$ | $33.2 \%$ | $+0.4 p p t$ |
| - GFB SoM | $24.7 \%$ | $25.6 \%$ | $+0.9 p p t$ |
| - Winston SoM | $15.6 \%$ | $16.2 \%$ | $+0.7 p p t$ |
| - LD SoM | $6.6 \%$ | $6.9 \%$ | $+0.3 p p t$ |
| - Peter I SoM | $2.8 \%$ | $2.9 \%$ | $+0.1 p p t$ |
| JTI SoV | $34.2 \%$ | $34.5 \%$ | $+0.3 p p t$ |


| Q1 2017 | Q2 2017 | Q3 2017 | Q4 2017 |
| ---: | ---: | ---: | ---: |
| 32.1\% | 33.1\% | 33.8\% | $33.8 \%$ |
| $24.4 \%$ | $24.9 \%$ | $26.1 \%$ | $27.0 \%$ |
| $15.8 \%$ | $16.1 \%$ | $16.5 \%$ | $16.6 \%$ |
| $6.1 \%$ | $6.3 \%$ | $7.2 \%$ | $7.8 \%$ |
| $2.8 \%$ | $3.0 \%$ | $2.9 \%$ | $2.9 \%$ |
| $33.4 \%$ | $34.3 \%$ | $34.9 \%$ | $35.3 \%$ |

Price segments dynamics

| Price segments | Q1 2017 | Q2 2017 | Q3 2017 | Q4 2017 |
| :--- | ---: | ---: | ---: | ---: |
| Premium | $11.9 \%$ | $11.7 \%$ | $12.1 \%$ | $12.3 \%$ |
| Sub-Premium | $23.2 \%$ | $22.9 \%$ | $22.5 \%$ | $22.2 \%$ |
| Mid-Price | $33.3 \%$ | $32.9 \%$ | $32.6 \%$ | $32.0 \%$ |
| Value | $31.6 \%$ | $32.5 \%$ | $32.8 \%$ | $33.5 \%$ |

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Source: Nielsen, Internal estimates

## Spain

## Industry volume evolution (BnU)

|  | 2016 | 2017 | Var. |
| :--- | ---: | ---: | ---: |
| Total industry | 55.5 | 53.3 | $-3.9 \%$ |
| - RMC industry | 46.2 | 44.4 | $-3.8 \%$ |
| - Fine-cut industry | 9.3 | 8.9 | $-4.5 \%$ |

## Share evolution

|  | 2016 | 2017 | Var. | Q1 2017 | Q2 2017 | Q3 2017 | Q4 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| JTI SoM | 22.8\% | 24.0\% | +1.3ppt | 23.6\% | 24.2\% | 24.3\% | 24.0\% |
| - GFB SoM | 21.0\% | 22.2\% | +1.2ppt | 22.1\% | 22.1\% | 22.3\% | 22.4\% |
| - Winston SoM | 12.8\% | 13.1\% | +0.3ppt | 13.4\% | 12.9\% | 12.9\% | 13.2\% |
| - Camel SoM | 7.0\% | 7.9\% | +0.9ppt | 7.6\% | 7.8\% | 8.1\% | 8.0\% |
| JTI SoV | 22.4\% | 23.8\% | +1.4ppt | 23.4\% | 23.9\% | 24.0\% | 23.8\% |

## Taiwan

Industry volume evolution (BnU)

|  | 2016 | 2017 | Var. |
| :--- | ---: | ---: | ---: |
| RMC industry | 33.9 | 33.5 | $-1.2 \%$ |

Share evolution

|  | 2016 | 2017 | Var. | Q1 2017 | Q2 2017 | Q3 2017 | Q4 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| JTI SoM | 39.9\% | 41.7\% | +1.8ppt | 41.5\% | 42.1\% | 42.7\% | 40.2\% |
| - GFB SoM | 34.5\% | 36.1\% | +1.6ppt | 35.9\% | 36.8\% | 37.4\% | 34.3\% |
| - Mevius SoM | 21.8\% | 21.3\% | -0.5ppt | 22.0\% | 21.9\% | 21.1\% | 20.2\% |
| - Winston SoM | 10.7\% | 11.7\% | +1.0ppt | 11.2\% | 11.9\% | 12.7\% | 10.9\% |
| - Mi-Ne SoM | 3.5\% | 3.6\% | +0.1ppt | 3.6\% | 3.5\% | 3.5\% | 3.9\% |
| JTI SoV | 46.2\% | 47.6\% | +1.3ppt | 47.6\% | 48.1\% | 48.3\% | 46.2\% |

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Source: Nielsen, Internal estimates. Note: Migration of More to Winston impacting the related SoM as of Q3 2015

## Turkey

Industry volume evolution (BnU)

|  | 2016 | 2017 | Var. |
| :--- | :---: | :---: | :---: |
| RMC industry | 105.5 | 106.2 | $+0.7 \%$ |

## Share evolution

|  | 2016 | 2017 | Var. | Q1 2017 | Q2 2017 | Q3 2017 | Q4 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| JTI SoM | 29.4\% | 28.8\% | -0.6ppt | 29.4\% | 29.0\% | 28.8\% | 28.2\% |
| - GFB SoM | 24.3\% | 24.2\% | -0.1ppt | 24.4\% | 24.2\% | 24.3\% | 23.8\% |
| - Camel SoM | 10.6\% | 10.4\% | -0.2ppt | 10.5\% | 10.4\% | 10.5\% | 10.2\% |
| - Winston SoM | 10.9\% | 11.2\% | +0.3ppt | 11.3\% | 11.3\% | 11.2\% | 11.1\% |
| - LD SoM | 2.8\% | 2.6\% | -0.2ppt | 2.7\% | 2.6\% | 2.6\% | 2.5\% |
| - Monte Carlo SoM | 5.0\% | 4.6\% | -0.3ppt | 4.8\% | 4.6\% | 4.6\% | 4.4\% |
| JTI SoV | 28.1\% | 27.8\% | -0.2ppt | 28.4\% | 28.0\% | 27.8\% | 27.3\% |

## UK

\section*{Industry volume evolution (BnU) <br> |  | 2016 | 2017 | Var. |
| :--- | ---: | ---: | ---: |
| Total industry | 46.0 | 44.4 | $-3.5 \%$ |
| - RMC industry | 30.3 | 28.4 | $-6.2 \%$ |
| - Fine-cut industry | 15.7 | 16.0 | $+1.7 \%$ |}

## Share evolution

|  | 2016 | 2017 | Var. |
| :--- | :---: | :---: | :---: |
| JTI SoM | $41.7 \%$ | $40.4 \%$ | $-1.3 p p t$ |
| - GFB SoM | $10.0 \%$ | $10.0 \%$ | $+0.0 p p t$ |
| - Amber Leaf SoM | $12.8 \%$ | $12.0 \%$ | $-0.8 p p t$ |
| - Sterling SoM | $9.0 \%$ | $8.9 \%$ | $-0.0 p p t$ |
| - Benson \& Hedges SoM | $7.2 \%$ | $7.5 \%$ | $+0.3 p p t$ |
| - Silk Cut SoM | $2.2 \%$ | $1.9 \%$ | $-0.3 p p t$ |
| - Mayfair SoM | $5.2 \%$ | $4.0 \%$ | $-1.2 p p t$ |
| JTI SoV | $42.4 \%$ | $41.3 \%$ | $-1.1 p p t$ |


| Q1 2017 | Q2 2017 | Q3 2017 | Q4 2017 |
| ---: | ---: | ---: | ---: |
| $41.0 \%$ | $40.1 \%$ | $40.1 \%$ | $40.5 \%$ |
| $9.5 \%$ | $9.9 \%$ | $10.2 \%$ | $10.3 \%$ |
| $12.6 \%$ | $11.8 \%$ | $11.7 \%$ | $12.1 \%$ |
| $8.7 \%$ | $8.9 \%$ | $9.1 \%$ | $9.1 \%$ |
| $6.9 \%$ | $7.3 \%$ | $7.8 \%$ | $8.0 \%$ |
| $2.2 \%$ | $2.0 \%$ | $1.9 \%$ | $1.8 \%$ |
| $4.7 \%$ | $4.1 \%$ | $3.8 \%$ | $3.5 \%$ |
| $42.1 \%$ | $41.2 \%$ | $40.9 \%$ | $41.0 \%$ |

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Source: Nielsen, Internal estimates.

Tax and price increase

Excise Tax Change

| France | Jan, May, Nov 2017 | Feb 2017 ${ }^{\text {i }}$ |
| :---: | :---: | :---: |
| Italy | Jun 2017 | May 2016 <br> Aug 2017i) |
| Russia | $\begin{aligned} & \text { Jan } 2016 \\ & \text { Jan } 2017 \end{aligned}$ | Jan, Apr, Jul, Nov 2016 Jan, Mar/Apr, Jul, Sep/Oct, Nov 2017 |
| Spain | Dec 2016 | Dec 2016 <br> Nov 2017i) |
| Taiwan | Jun 2017 | $\begin{aligned} & \text { Feb } 2016^{i} \\ & \text { Oct } 2017 \end{aligned}$ |
| Turkey | Jan, Dec 2016 | Jan, Jul, Dec 2016 |
| UK | Mar 2016 <br> Mar, Nov 2017 | Mar, Juli), Sepi) 2016 <br> Mar, Juli), Nov 2017 |

[^0]FX actual vs. PY

|  | $\begin{aligned} & \underline{2017} \\ & \text { Jan-Mar } \end{aligned}$ | $\frac{2017}{\text { Apr-Jun }}$ | $\frac{\underline{2017}}{\text { Jul-Sep }}$ | $\begin{aligned} & \underline{2017} \\ & \underline{\text { Oct-Dec }} \end{aligned}$ | $\underline{2017}$ <br> Full year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| RUB/\$ | 58.82 | 57.14 | 59.01 | 58.41 | 58.35 |
|  | (+27.0\%) | (+15.3\%) | (+9.5\%) | (+8.0\%) | (+15.0\%) |
| GBP/\$ | 0.81 | 0.78 | 0.76 | 0.75 | 0.78 |
|  | (-13.5\%) | (-11.1\%) | (-0.5\%) | (+6.8\%) | (-4.8\%) |
| EUR/\$ | 0.94 | 0.91 | 0.85 | 0.85 | 0.89 |
|  | (-3.4\%) | (-2.8\%) | (+5.2\%) | (+9.1\%) | (+1.8\%) |
| CHF/\$ | 1.00 | 0.99 | 0.96 | 0.99 | 0.98 |
|  | (-1.1\%) | (-1.6\%) | (+1.4\%) | (+1.4\%) | (+0.0\%) |
| TWD/\$ | 31.12 | 30.25 | 30.27 | 30.12 | 30.44 |
|  | (+6.3\%) | (+7.1\%) | (+4.8\%) | (+5.5\%) | (+5.9\%) |
| TRYI\$ | 3.69 | 3.58 | 3.51 | 3.80 | 3.64 |
|  | (-20.3\%) | (-19.1\%) | (-15.8\%) | (-13.7\%) | (-17.2\%) |
| IRR/\$ | 38,283 | 37,540 | 38,419 | 41,001 | 38,811 |
|  | (-7.2\%) | (-7.5\%) | (-7.8\%) | (-8.3\%) | (-7.7\%) |
| JPY/\$ | 113.60 | 111.09 | 111.00 | 112.98 | 112.16 |
|  | (-1.5\%) | (+2.8\%) | (+8.4\%) | (+3.3\%) | (+3.1\%) |

*JPY vs USD change rates: ( Local currency exchange rates of current period / Local currency exchange rates of same period in previous year ) - 1 Local currency vs USD change rates: (Local currency exchange rates of same period in previous year / Local currency exchange rates of current period ) - 1
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## FY2018 Forecast Reference Information

## FX assumption \& sensitivity

(Reference Information)

2018 FX assumptions

| RUB/\$ | 58.00 |
| :--- | :---: |
| GBP/\$ | 0.74 |
| EURI\$ | 0.83 |
| CHF/\$ | 0.98 |
| TWD/\$ | 29.50 |
| TRYI\$ | 3.80 |
| IRRI\$ | 43,600 |
| JPY/\$ | 110.00 |

FX Sensitivity Guidance for FX impact on 2018 adjusted operating profit of US\$ 3,600 MM based on the current assumptions:

Local currency vs. US\$
1\% deviation from the assumed rates against US\$ by all the currencies in the same direction (excluding Yen) leads to slightly below US\$ 50MM impacting on US\$ based adjusted operating profit

US\$ 50MM composed of:
RUB 30\%+, GBP 15\%, TWD 15\%, EUR 10\%,
TRY 5\%, IRR 10\%, CHF -10\%+

## US\$ vs. Yen

Yen/\$ move of 1 yen from the assumption leads to approx. 3.6 billion yen impact on Yen-based adjusted operating profit

## Business Plan 2018

## Business Plan 2018 Resource allocation and shareholder return policy

| Resource allocation policy | Shareholder return policy |
| :---: | :---: |
| The 4S model guides our resource allocation <br> > Prioritize business investments for sustainable profit growth in the mid- to long-term <br> > Pursue an optimal balance between profit growth underpinned by business investments and shareholder returns | Enhance shareholder returns considering the Company's mid- to long-term profit growth trend, while maintaining a solid balance sheet* <br> Deliver consistent dividend per share growth <br> > Consider implementing share buyback, which takes into account the Company's mid-term operating environment and financial outlook <br> > Continue to closely monitor shareholder returns of global FMCG companies** |

[^1]
## Mid-to long-term role and target

## Tobacco Business

## Mid-to long-term role and target

- Grow adjusted operating profit at mid to high single-digit rate per annum over the mid- to long-term as the core business and profit growth engine of the JT Group.

Pharmaceutical Business

## Mid-to long-term role and target

- Aim to make stable profit contribution to the JT Group through R\&D promotion for the next generation of strategic compounds and value maximization of each product


## Processed Food Business

Mid-to long-term role and target

- Aim to make further profit contribution to the JT Group through mid-to long term profit growth driven by quality top-line growth


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[^0]:    i) Price increase for some brands

[^1]:    * As its financial policy, the Company maintains a solid balance sheet. This provides the capacity to withstand any adversity arising out of a volatile environment, such as economic crisis. It also allows for sufficient flexibility to capture attractive investment opportunities.
    **The Company monitors global FMCG companies which have a stakeholder model similar to our 4 S model, and have realized strong business growth.

