[This is an English translation prepared for the convenience of non-resident shareholders. Should there be any inconsistency between the translation and the official Japanese text, the latter shall prevail.]

Securities Code: 2914 March 2, 2018

To Our Shareholders

Mitsuomi Koizumi Representative Director Japan Tobacco Inc. 2-1, Toranomon 2-chome, Minato-ku, Tokyo

# NOTICE OF CONVOCATION OF

# THE 33RD ORDINARY GENERAL MEETING OF SHAREHOLDERS

You are cordially invited to attend the 33rd Ordinary General Meeting of Shareholders of Japan Tobacco Inc. ("JT" or the "Company") to be held as set forth below.

If you cannot attend the meeting, you may exercise your voting rights in written form or by electromagnetic means including the Internet. Please see the "Reference Documents for the General Meeting of Shareholders" hereinafter described and exercise your voting rights by 6:00 p.m., on Monday, March 26, 2018, in accordance with "Instructions for Exercising Your Voting Rights" on pages 3 to 5.

#### Particulars

1.	Date and Time of the Meeting:	Tuesday, March 27, 2018 at 10:00 a.m.
2.	Place of the Meeting:	The Prince Park Tower Tokyo Second basement, Ball Room 8-1, Shibakoen 4-chome, Minato-ku, Tokyo
3.	Purpose of the Meeting:	
	Matters to be Reported:	1. Report on the Business Report, the Consolidated Financial Statements, and the Independent Auditors' Report and JT's Audit & Supervisory Board Report on the Consolidated Financial Statements for the 33rd Business Term (From January 1, 2017 to December 31, 2017)
		2. Report on the Non-Consolidated Financial Statements for the 33rd Business Term (From January 1, 2017 to December 31, 2017)
	Matters to be Resolved:	
	Item 1:	Appropriation of Surplus
	Item 2:	Partial Amendment to the Articles of Incorporation
	Item 3:	Election of Seven (7) Members of the Board
	Item 4:	Election of One (1) Audit & Supervisory Board Member
	Item 5:	Election of One (1) Substitute Audit & Supervisory Board Member

#### Information on Matters Posted on JT's Web-site

1. Notes to Consolidated and Non-Consolidated Financial Statements are posted on our web-site (https://www.jti.co.jp/) in accordance with laws and regulations, and the provision in Article 17 of the Articles of Incorporation. Therefore, they are not included in this Notice of Convocation of the 33rd Ordinary General Meeting of Shareholders.

In addition to documents stated in the reference documents attached to the Notice of Convocation of the 33rd Ordinary General Meeting of Shareholders, Notes to Consolidated and Non-Consolidated Financial Statements posted on the Company's web-site are included in Consolidated and Non-Consolidated Financial Statements audited by Audit & Supervisory Board Members and the Accounting Auditors in the course of preparing Audit Report and Accounting Auditors' Report respectively.

2. If there is any amendment to the Reference Documents for the General Meeting of Shareholders, Business Report (available in Japanese), or Non-Consolidated and Consolidated Financial Statements (available in Japanese), it will be published on our web-site (https://www.jti.co.jp/).



Guidance to our shareholders attending the General Meeting of Shareholders

- \* For those attending, please bring this Notice of Convocation of the 33rd Ordinary General Meeting of Shareholders with you.
- \* It is expected to be crowded immediately before the meeting begins. If meeting room No.1 becomes full, you will be ushered to meeting room No.2 or No.3. We sincerely ask you to come to the meeting at your earliest convenience.
- \* Please be aware in advance that we cannot accept questions from shareholders in meeting room No.3.
- \* In case an agent attends the meeting, your agent must bring a letter of attorney along with the Voting Rights Exercise Form. Only one other shareholder who can exercise the voting rights at the 33rd Ordinary General Meeting of Shareholders is supposed to be eligible to serve as your agent.
- \* Please note that the meeting will be conducted in Japanese only. An interpreter, including a sign language interpreter, may accompany you. If you would like to have an interpreter accompany you, please tell so at the reception desk. It is also possible for us to arrange a Japanese sign language interpreter for you. If you are in need of this service, please inquire us in writing by March 19 (Monday) (your letter of inquiry must reach us by this date).
- \* The Company plans to give gifts to the shareholders who attend on the day. Please note, however, shareholders will receive just one package, regardless of how many Voting Rights Exercise Forms are held.

# Instructions for Exercising Your Voting Rights

Exercise of voting rights at the Company's General Meeting of Shareholders is shareholders' important right. Please by all means exercise your voting rights.

<ul> <li>A. Attend the meeting</li> <li>B. Post the Voting Rights Exercise Form</li> <li>C. Exercise the Voting Rights via the Internet</li> </ul>			<ul><li>Please present the Voting Rights Exercise Form at the reception desk on arrival at the meeting. (Not required to place a seal.)</li><li>Date and time of the General Meeting of Shareholders: 10:00 a.m., on Tuesday, March 27, 2018</li></ul>
			<ul><li>Please post the Voting Rights Exercise Form indicating whether you are for or against each of the items.</li><li>Exercise due date:</li><li>To be returned to us no later than 6:00 p.m., on Monday, March 26, 2018</li></ul>
			Please access the Voting Rights Exercise Web-site (https://evote.tr.mufg.jp/) and indicate whether you are for or against each of the items. Exercise due date: No later than 6:00 p.m., on Monday, March 26, 2018
	Post the Voting Exercise Form Exercise the Voting	Post the Voting Rights Exercise Form Exercise the Voting Rights	Post the Voting Rights Exercise Form Exercise the Voting Rights

#### There are three methods to exercise your voting rights as indicated below.

Guide to filling in the Voting Rights Exercise Form

Please indicate for or against about each item.

Items 1, 2, 4, and 5

When you are for the proposed item, mark  $\bigcirc$  in the "for" box, and when you are against the item, mark  $\bigcirc$  in the "against" box.

Item 3

When you are for all of the proposed persons in the item, mark  $\bigcirc$  in the "for" box, and when you are against all in the item, mark  $\bigcirc$  in the "against" box.

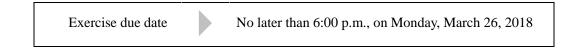
If you are against certain candidates, mark  $\bigcirc$  in the "for" box, and also write the candidate number for each candidate you are against inside the parentheses.

\* For those attending, procedures for posting the Voting Rights Exercise Form or exercising your voting rights via the Internet are unnecessary.

# When Exercise the Voting Rights via the Internet

The exercise of the voting rights via the Internet is available only by accessing the designated web-site for the exercise of the voting rights ("Voting Rights Exercise Web-site") from your computer or smartphone.

Please access the Voting Rights Exercise Web-site and indicate whether you are for or against each of the items.



Voting Rights Exercise Web-siteIf you use a smartphone with a function to read two-<br/>dimensional barcode, you can access by having your<br/>smartphone read the two-dimensional barcode on the<br/>right.



#### When using a computer

- 1. Click the "Next" button
- 2. Enter the "Log-in ID" and the "Temporary Password" described on the lower right-hand side of the Voting Rights Exercise Form
- 3. Click the "Log-in" button
- 4. Then, please indicate whether you are for or against each of the items following the directions on the web-site

## When using a smartphone

- 1. Touch the "Procedures for General Meeting of Shareholders"
- 2. Enter the "Log-in ID" and the "Temporary Password" described on the lower right-hand side of the Voting Rights Exercise Form
- 3. Touch the "Log-in" button
- 4. Then, please indicate whether you are for or against each of the items following the directions on the web-site
- \* Please refer to the following page for the Cautions Regarding Exercise of the Voting Rights via the Internet.

#### Cautions Regarding Exercise of the Voting Rights via the Internet

For the exercise of the voting rights via the Internet, please access the Voting Rights Exercise Web-site (https://evote.tr.mufg.jp/), and exercise your voting rights after confirming the items below.

For those attending, procedures for posting the Voting Rights Exercise Form or exercising your voting rights via the Internet are unnecessary.

- \* You will not be able to access the web-site from 2:00 a.m. to 5:00 a.m. each day during the exercise period.
- \* If you use firewalls, etc. for the Internet connection, antivirus programs or a proxy server, you may not be able to access the web-site depending on your Internet environment.
- \* In order to prevent unauthorized access (web spoofing) or alteration of the voting by non-shareholders, you will be asked to change your "Temporary Password" on the Voting Rights Exercise Web-site. Please take care not to forget your new password.
- \* JT will notify you of the new "Log-in ID" and "Temporary Password" at each convocation of the General Meeting of Shareholders.
- \* In the event voting rights are exercised more than once:
  - (1) If the voting right is exercised both by posting the Voting Rights Exercise Form and via the Internet, only the exercise of the voting right via the Internet shall be valid.
  - (2) If the voting right is exercised more than once via the Internet, only the last exercise of the voting right shall be valid.
- \* Each shareholder shall bear any fees for accessing the Voting Rights Exercise Web-site (Internet connection fees, communications fees, etc.).

	Mitsubishi UFJ Trust and Banking Corporation
	Corporate Agency Division
Enquiries on systems, etc.	Help Desk
	Tel: 0120-173-027 (Japanese-language only)
	(Business hours: 9:00 to 21:00, Toll-free)

If you have any enquiries, please contact "Help Desk" shown below.

To institutionalJT participates in the electronic voting rights exercise platform operated andinvestorsadministered by ICJ, Inc.

# **REFERENCE DOCUMENTS** FOR THE GENERAL MEETING OF SHAREHOLDERS

Item 1: Appropriation of Surplus

The Company has adopted a management resources allocation policy, under which the Company will continue to place a high priority on making business investments that contribute to sustainable mid- to long-term profit growth as well as to value the balance between profit growth through business investments and shareholder returns. In this context, the Company is pursuing enhanced shareholder returns in proportion to the mid- to long-term profit growth, while maintaining a strong financial base<sup>(Note)</sup>.

In accordance with these policies, year-end dividends for the 33rd Business Term will be paid as described below.

(Note) As its financial policy, JT will maintain a strong financial base that secures stability in case of changes in business environment such as economic crises and flexibility enabling expeditious responses to business investment opportunities.

# Year-end dividends

(1) Type of assets to be paid as dividends:

Cash

(2) Allotment of assets to be paid as dividends and their aggregate amount:

¥70 per share of ordinary shares of JT

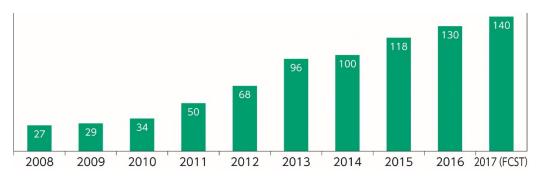
Aggregate amount: ¥125,373,038,770

Together with the interim dividends of \$70 per share paid in September 2017, the annual dividends for the 33rd Business Term will be \$140 per share, a \$10 increase year on year.

(3) Effective date for distribution of surplus:

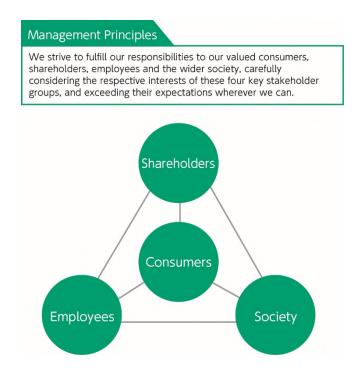
March 28, 2018

## **Reference:** Trends in dividend per share<sup>(Note)</sup> (yen)



(Note) A 200 for 1 share split was effectuated as of July 1, 2012. The above numbers are calculated on the assumption that the share split was retroactively effective.

#### Reference



In accordance with the "Business Plan 2018," the Group will continue to pursue mid to high single-digit<sup>(Note 1)</sup> annual average growth rate over the mid- to long-term in adjusted operating profit at constant rates of exchange<sup>(Note 2)</sup>. The Group's management resources allocation policy and returns to shareholders policy are as follows.

Management resources allocation policy

Execute management resources allocation, based on the 4S model that underlies the Group's management principles.	<ul> <li>Prioritize business investments that lead to sustained profit growth over the mid- to long-term</li> <li>Emphasize a balance between profit growth through business investments and returns to shareholders</li> </ul>
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Returns to shareholders policy

	• Work toward stable and consistent growth in dividend per
Improve returns to shareholders	share
in agreement with mid- to long-	• Consider whether to execute the acquisition of treasury
term profit growth, while	shares in view of factors including the medium-term outlook
maintaining a firm financial	on business environment and financial positions
base	• Continue to monitor a trend in shareholder returns of global
	FMCG <sup>(Note 3)</sup> companies

(Notes) 1. mid to high single-digit: mid to high single-digit-percentage

2. Adjusted operating profit is calculated by deducting amortization cost of acquired intangibles and adjustment items (income and costs) from operating profit (loss). Adjustment items (income and costs) are impairment losses on goodwill, restructuring income and costs, and other items. Adjusted operating profit growth rate at constant rates of exchange is a financial measurement that excludes foreign exchange effects by translating and calculating adjusted operating profit for the fiscal year in the

International Tobacco Business using the foreign exchange rates of the previous fiscal year.

3. A Fast-Moving Consumer Goods (daily consumer goods) company is a company that achieves a highgrowth business by adopting a stakeholder model.

#### Item 2: Partial Amendment to the Articles of Incorporation

- 1. Reasons for the Proposed Amendment
  - (1) JT has been striving hard to enhance corporate governance, adapting accelerated changes in business environment. Although we have a provision in the Company's Articles of Incorporation, there is no need to appoint Counselors and Advisors, who report to the President on certain matters. Accordingly, we would like to delete the provision of Counselors and Advisors (Article 25 of the Articles of Incorporation).
  - (2) Following the deletion of the text of the article, the article numbers will be shifted upward.
- 2. Details of the Proposed amendment

Proposed amendment is as follows.

(Underline indicates amended portions)

	(Ondermie indicates amended portions)
Current	Proposed Amendment
Article 25. (Counselors and Advisors)	[delete]
<ol> <li>The Company, by the resolution of the Board of Directors, may appoint a certain number of Counselors and Advisors.</li> <li>The Counselors shall report to the President on the general business affairs of the Company, while the Advisors shall report to the President on specific matters.</li> </ol>	
Article <u>26</u> ~ Article <u>35</u>	Article <u>25</u> ~ Article <u>34</u>
[Provisions Omitted]	[Same as the current Article 26~35]

### Item 3: Election of Seven (7) Members of the Board

The terms of office of all seven (7) present Members of the Board will expire at the conclusion of this Ordinary General Meeting of Shareholders. Accordingly, the election of seven (7) Members of the Board is proposed.

No.		Name	Current Positions and Responsibilities in the Company	Attendance at meetings of the Board of Directors	Number of years as director
1	[Reappointed]	Yasutake Tango	Chairman of the Board	17/17 (100%)	3 years and 9 months
2	[Newly appointed]	Masamichi Terabatake	President and Chief Executive Officer	-	-
3	[Reappointed]	Mutsuo Iwai	Representative Director and Executive Vice President, President, Tobacco Business	17/17 (100%)	2 years
4	[Newly appointed] Naohiro Minami		Executive Vice President, Chief Finance Officer and Communications	_	-
5	[Newly appointed]	Kiyohide Hirowatari	Executive Vice President, Compliance, General Affairs, Legal, Corporate Strategy, IT, CSR, Human Resources and Operation Review & Business Assurance	-	-
6	[Reappointed]	Main Kohda [Outside Director] [Independent Director]	Outside Director	17/17 (100%)	5 years and 9 months
7	[Newly appointed]	Koichiro Watanabe [Outside Director] [Independent Director]	-	-	-

The candidates for the office of Member of the Board are as follows:

(Notes) 1. Attendance at meetings of the Board of Directors held in the fiscal year 2017 is presented.

2. The numbers of years as Member of the Board at the conclusion of this Ordinary General Meeting of shareholders are presented.

Candidate Number			
1 Yasu	itake Tango	(Born March 21, 1951) Number of the	Company's Shares Held 5,300
1 Yasu Reappointed	<u> </u>	History, Positions and Responsibilities in the Con	
Keappointeu		current Positions outside the Company) The Ogaki Kyoritsu Bank, Ltd.	experience on topics that include corporate governance, gained through networking with diverse personal connections not limited to the public or private sectors. We therefore again propose his election as we believe his broad outlook and high standing, backed by his experienced, will be essential to the improvement of the governance of the Group going forward.

(Notes) 1. No conflict of interest exists between the Company and Yasutake Tango.

2. The Company has entered into agreements with Yasutake Tango to limit his liabilities stipulated in Article 423, Paragraph 1 of the Companies Act to the extent permitted by the laws and regulations. Should his election be approved, the Company intends to extend the agreements.

	Brief Personal Positions outsid	History, Positions and Responsibilities in the Con le the Company	npany, and Significant Concurren
Newly appointed	April 1989 July 2005 July 2008 June 2011 March 2012 June 2012 June 2013 January 2018	Joined the Company Vice President, Secretary's Office Vice President, Corporate Strategy Division Senior Vice President, Chief Strategy Officer and in charge of Food Business, Vice President, Corporate Strategy Division Senior Vice President, Chief Strategy Officer and in charge of Food Business Senior Vice President, Chief Strategy Officer Member of the Board Executive Vice President, JT International S.A. President and Chief Executive Officer (Current Position)	Reasons for nomination as candidate for Director Masamichi Terabatake has, in addition to serving as Vice President of the Corporate Strategy Division, and Senior Vice President and Chi Strategy Officer of the Company, show leadership in business management through drawing up and executing corporate strategy both in Japan and overseas, while in the Internation Tobacco Business he has, in his role Executive Vice President of International S.A., made a considerable contribution to the growth of the business as a driver for the Group ass whole. We judge that the extraordinal insights and wide-ranging outlook has cultivated in a range of field together with his powerful leadersh and reforming capabilities, and indispensable for the management of the Group going forward, and hence we propose his appointment as a Member the Board.

(Note) No conflict of interest exists between the Company and Masamichi Terabatake.

3	Mutsuo Iwai	(Born October 29, 1960) Number of the	Company's Shares Held 22,200
3 Reappointed	Brief Personal Positions outsid April 1983 June 2003 July 2004 June 2005 June 2006 June 2008 June 2010	History, Positions and Responsibilities in the Con	
	June 2011 June 2013	Member of the Board Executive Vice President, JT International S.A. Senior Executive Vice President,	knowledge he has cultivated through wide-ranging experience, make him an indispensable part of the Group's
	January 2016	Chief Strategy Officer Senior Executive Vice President, President, Tobacco Business	management going forward, for which reason we again propose his election as a Member of the Board.
	March 2016	Representative Director and Executive Vice President, President, Tobacco Business (Current Position)	
		ernational Group Holding B.V.	

(Note) No conflict of interest exists between the Company and Mutsuo Iwai.

4 Naoh	iro Minam	i (Born January 21, 1964) Number of the History, Positions and Responsibilities in the Con	Company's Shares Held 11,300
Newly appointed	Positions outside April 1986 December 2005 July 2010 June 2012 July 2012 January 2018		Reasons for nomination as a candidate for Director In his roles as Controller, and Senior Vice President, Chief Finance Officer, Naohiro Minami has focused on maintaining and broadening the financial base that provides the support for the expansion of the Group's business. We judge that the deep and extensive insights he has cultivated with regard to the whole of the accounting and financial field, and his strategic thinking and accurate decision-making, which is based on his diverse experience, will be indispensable in driving the Group's management forward, for which reason we propose his election as a Member of the Board.

(Note) No conflict of interest exists between the Company and Naohiro Minami.

5 Kiyoh	ide Hirowat		Company's Shares Held 4,400
Newly appointed	Brief Personal Positions outsid April 1989 July 2010 June 2012 July 2014 January 2015 January 2017 January 2018	History, Positions and Responsibilities in the Con <u>e the Company</u> Joined the Company Vice President, Legal Division Senior Vice President, Chief Legal Officer and Vice President, Legal Division Senior Vice President, Chief Legal Officer Senior Vice President, Head of Tobacco Business Planning Division, Tobacco Business Senior Vice President, Human Resources Executive Vice President, Compliance, General Affairs, Legal, Corporate Strategy, IT, CSR, Human Resources and Operation Review & Business Assurance (Current Position)	npany, and Significant ConcurrentReasons for nomination as a candidate for DirectorKiyohide Hirowatari has, in his roles as Vice President of Legal Division, Chief Legal Officer, Head of Tobacco Business Planning Division, Tobacco Business, and Senior Vice President, Human Resources, demonstrated powerful leadership in maintaining a foundation for sustainable growth in the Tobacco Business, in strengthening the organization's capabilities, and in HR management. We judge that his keen discernment and accurate decision- making, which is based on the deep and wide-ranging insights and experience he has cultivated in a broad range of fields, will prove indispensable in the Group's management going forward, for which reason we propose his election as a Member of the Board.

(Note) No conflict of interest exists between the Company and Kiyohide Hirowatari.

	Brief Personal I Positions outside	History, Positions and Responsibilities in the Con the Company	npany, and Significant Concurren
Reappointed Outside Director Independent Director	September 1995 January 2003 April 2004 March 2005 November 2006 June 2010 June 2012 June 2013 June 2016	Started independently as Novelist (Current Position) Member of Financial System Council, Ministry of Finance Japan Visiting professor, Faculty of Economics, Shiga University Member of the Council for Transport Policy, Ministry of Land, Infrastructure, Transport and Tourism Member of the Tax Commission, Cabinet Office, Government of Japan Member of the Board of Governors, Japan Broadcasting Corporation Outside Director of the Company (Current Position) Outside Director, LIXIL Group Corporation (Current Position) Outside Director, Japan Exchange Group, Inc. (Current Position)	Reasons for nomination as candidate for Outside Director Since June 2012, Main Kohda ha served as Outside Director of th Company. We have benefited from he abundant knowledge of international finance, her broad experience gaine from serving on governmer examination committees and similal positions, and her deep insight an objective point of view that she ha demonstrated through her activities as novelist being reflected in th management of the Company and sh has worked tirelessly to supervise business execution from an independen and fair standpoint. She has alse contributed to enormously improvin corporate governance in the Grout through actively providing proposa and advice to the Board of Directors. We therefore again propose her election at we believe her experience an knowledge are essential for th Company's Group management goin forward.
	(Significant Con	current Positions outside the Company)	
	Novelist		

(Notes) 1. No conflict of interest exists between the Company and Main Kohda.

2. The Company has entered into agreements with Main Kohda to limit her liabilities stipulated in Article 423, Paragraph 1 of the Companies Act to the extent permitted by the laws and regulations. Should her election be approved, the Company intends to extend the agreements.

3. Main Kohda satisfies the Criteria for Evaluating the Independence of Outside Executives of the Company and the requirements of an independent director prescribed by the Tokyo Stock Exchange, Inc.

4. The Company has designated Main Kohda as an independent director as prescribed by the Tokyo Stock Exchange, Inc. and intends to designate her as such again, should her election be approved.

	Brief Personal Positions outsid	History, Positions and Responsibilities in the Con e the Company	npany, and Significant Concurrer
	April 1976	Joined The Dai-ichi Mutual Life Insurance Company	Reasons for nomination as candidate for Outside Director
	July 2001	Director, The Dai-ichi Mutual Life Insurance Company	Koichiro Watanabe has outstandir
	April 2004	Managing Director, The Dai-ichi Mutual Life Insurance Company	experience in corporate management with which, over the course of mar
	July 2004	Managing Executive Officer, The Dai-ichi Mutual Life Insurance Company	years, he has used to drive busined operations that successfully combined
Newly appointed	July 2007	Director and, Managing Executive Officer, The Dai-ichi Mutual Life Insurance Company	both healthy financials and hig profitability. He has abunda
appointed	April 2008	Director and, Senior Managing Executive Officer, The Dai-ichi Mutual Life Insurance Company	experience in working to improve the quality of management and active
Outside Director	April 2010	Representative Director and President, The Dai-ichi Life Insurance Company, Limited	strengthen the governance structure, l is deeply familiar with capital marke
	October 2016	Representative Director and President, Dai-ichi Life Holdings, Inc.	and he has wide-ranging insight into the perspective of investors. As we expe
Independent Director	July 2017	Representative Director and Chairman of the Board, Dai-ichi Life Holdings, Inc. (Current Position) Representative Director and Chairman of the Board, The Dai-ichi Life Insurance Company, Limited	that having all this reflected in the management of the Company we provide considerable value to the Grout we consider him a suitable candidate for Outside Director of the Company and propose his election as such.
		(Current Position) ncurrent Positions outside the Company)	

(Notes) 1. No conflict of interest exists between the Company and Koichiro Watanabe.

2. Should Koichiro Watanabe election be approved, the Company intends to enter into an agreement with him to limit his liabilities stipulated in Article 423, Paragraph 1 of the Companies Act to the extent permitted by the laws and regulations.

3. Koichiro Watanabe satisfies the Criteria for Evaluating the Independence of Outside Executives of the Company and the requirements of an independent director prescribed by the Tokyo Stock Exchange, Inc.
The Dai ichi Life Insurance Company Limited of which he is Representative Director and Chairman of the Board holds.

The Dai-ichi Life Insurance Company, Limited, of which he is Representative Director and Chairman of the Board, holds shares of the Company, but this constitutes less than 1% of the total shares.

Although the Company has a business relationship with The Dai-ichi Life Insurance Company, Limited, of which he is Representative Director and Chairman of the Board, in relation to pension fund management etc., but the value of the business in the fiscal 2017 was negligible, coming to less than 0.02% of ordinary revenues for The Dai-ichi Life Insurance Company, Limited in the fiscal year ended March 2017, and less than 0.04% of the Company's consolidated revenue in fiscal 2017.

We judge that this relationship has no impact on his independence.

4. The Company intends to designate Koichiro Watanabe as an independent director as prescribed by the Tokyo Stock Exchange, Inc., should his election be approved.

#### Item 4: Election of One (1) Audit & Supervisory Board Member

Audit & Supervisory Board Member Futoshi Nakamura will resign as of the conclusion of this Ordinary General Meeting of Shareholders. We therefore request the election of one Audit & Supervisory Board Member.

The Audit & Supervisory Board has approved this proposition.

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The candidate for the office of Audit & Supervisory Board Member is as follows:

Ryc	Company	History, Positions in the Company, and Significant	Company's Shares Held 12,000
Newly appointed	April 1987 April 2001 June 2008 July 2008 July 2010 June 2013 January 2018	Joined the Company Vice President, Products Division, Food Business Division, Food Business Senior Vice President, Head of Beverage Business Division and Vice President, Products Division, Food Business Division, Food Business Senior Vice President, Head of Beverage Business Senior Vice President, Head of Beverage Business Senior Vice President, CSR Senior Vice President, Assistant to President (Current Position)	Reasons for nomination as a candidate for Audit & Supervisory Board Member Ryoko Nagata has served as Senior Vice President, Beverage Business Division and in charge of CSR etc., and has abundant experience and wide-ranging insights with regard to the Group's business operations from the perspective both of the business operations and the internal department. We judge that we can expect her to use her experience and knowledge to fulfill her duty to audit the Group effectively as a Member of the Audit & Supervisory Board, and therefore propose her election as a Member of the Audit & Audit & Supervisory Board.

(Notes) 1. No conflict of interest exists between the Company and Ryoko Nagata.

2. Should Ryoko Nagata election be approved, the Company intends to enter into an agreement with her to limit her liabilities stipulated in Article 423, Paragraph 1 of the Companies Act to the extent permitted by the laws and regulations.

## Item 5: Election of One (1) Substitute Audit & Supervisory Board Member

In preparation against a situation where the number of Outside Audit & Supervisory Board Member falls below the statutory required number, the election of one (1) Substitute Audit & Supervisory Board Member is proposed.

The Audit & Supervisory Board has approved this proposition.

The candidate for the office of Substitute Audit & Supervisory Board Member is as follows:

April 1987 April 1989 July 2003 April 2004 June 2013	Judicial Apprentice Appointed as Public Prosecutor Head of Takasaki Branch, Maebashi District Public Prosecutors Office Registered as Attorney at Law City-Yuwa Partners (Current Position) Outside Director, Hamai Co., Ltd. (Current Position)	ReasonsforcandidacyasaSubstituteOutsideAudit&SupervisoryBoardMemberMichioMasakipossessesabundaexperience in the legal circles and broatinsight.Therefore, we judge he woutbeabletoappropriatelyexceute hdutyasOutsideAudit&Supervisor
		Board Member of the Company. While he has not been involved corporate management except the ro of outside executive, we judged that i would be able to appropriately execu- his duty as Outside Audit Supervisory Board Member for the above-mentioned reasons.
(Significant Co	oncurrent Positions outside the Company)	
Attorney at Lav	w, City-Yuwa Partners	
1	Attorney at La	(Significant Concurrent Positions outside the Company) Attorney at Law, City-Yuwa Partners Outside Director, Hamai Co., Ltd.

(Notes) 1. No conflict of interest exists between the Company and Michio Masaki.

- 2. The Company proposes Michio Masaki be elected as substitute Outside Audit & Supervisory Board Member.
- 3. Should Michio Masaki assume the position of Audit & Supervisory Board Member, the Company intends to enter into an agreement with him to limit his liabilities stipulated in Article 423, Paragraph 1 of the Companies Act to the extent permitted by the laws and regulations.
- 4. Michio Masaki satisfies the Criteria for Evaluating the Independence of Outside Executives of the Company and the requirements of an independent auditor prescribed by the Tokyo Stock Exchange, Inc.

[Reference] Criteria for Evaluating the Independence of Outside Executives

The Company has established a Criteria for Evaluating the Independence of Outside Executives and Independent Directors/Audit & Supervisory Board Members must not fall under any of the following categories.

- 1 A person who belongs or belonged to JT or an affiliate or sister company of JT
- 2 A person who belongs to a company or any other form of organization of which JT is a major shareholder
- 3 A person who is a major shareholder of JT or who belongs to a company or any other form of organization which is a major shareholder of JT
- 4 A person who is a major supplier or customer of JT (if the supplier or customer is a company or any other form of organization, a person who belongs thereto)
- 5 A major creditor of JT including a major loan lender (if the creditor is a company or any other form of organization, a person who belongs thereto)
- 6 A certified public accountant who serves as an accounting auditor or an audit advisor of JT, or a person who belongs to an auditing firm which serves as an accounting auditor or an audit advisor of JT
- 7 A person who receives a large amount of fees from JT in exchange for providing professional services for legal, financial and tax affairs or business consulting services (if the recipient of such fee is a company or any other form of organization, a person who belongs thereto)
- 8 A person who receives a large amount of donation from JT (if the recipient of such donation is a company or any other form of organization, a person who belongs thereto)
- 9 A person who has fit any of the descriptions in 2 to 8 above in the recent past
- 10 A close relative of a person who fits any of the following descriptions:
  - (1) A person who fits any of the descriptions in 2 to 8 above (if such descriptions apply to a company or any other form of organization, a person who performs important duties thereof)
  - (2) A member of the board, audit & supervisory board member, audit advisor, executive officer or employee of JT or an affiliate or sister company of JT
  - (3) A person who has fit the descriptions in (1) or (2) in the recent past

[For your reference, we have included various graphs and photographs.]

[Attached Documents]

# **Business Report**

(From January 1, 2017 to December 31, 2017)

## I. Matters Concerning Present State of the Corporate Group

#### 1. Overview and results of operations

General summary Revenue

In terms of revenue, the increases in the International Tobacco Business and the Pharmaceutical Business were offset by the decrease in the Domestic Tobacco Business etc., leading to revenue of a similar level to that of the previous fiscal year, at  $\frac{1}{2}$ ,139.7 billion (down 0.2% from the previous fiscal year).

#### Adjusted operating profit, operating profit and profit attributable to owners of the parent company

Adjusted operating profit at constant rates of exchange, which is one of the Group's management benchmarks, came in at approximately the same level as that of the previous fiscal year (down 0.6%), since increases in profit etc. in the Pharmaceutical Business and the International Tobacco Business were offset by the decrease in profit in the Domestic Tobacco Business and by a one-off loss caused by a distributor in the United Kingdom filing for bankruptcy in accordance with UK insolvency laws. In addition, because the impact of foreign exchange effects on the International Tobacco Business was insignificant, adjusted operating profit was a similar level to that of the previous fiscal year, at ¥585.3 billion (down 0.3%).

Operating profit declined in comparison to the previous fiscal year, in which a significant gain on sales of real estate and the like was recorded, due to a fall in gain on sales of real estate etc., falling by \$32.2 billion, or 5.4%, from the previous fiscal year to \$561.1 billion.

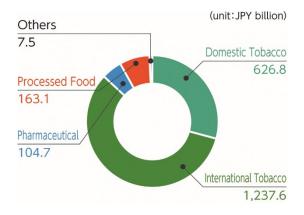
Profit attributable to owners of the parent company decreased by ¥29.3 billion, or 6.9%, from the previous fiscal year to ¥392.4 billion, due mainly to decrease in operating profit.

	[Billions of yen]	Change [%]
Revenue	2,139.7	(0.2)
Adjusted operating profit <sup>(Note 1)</sup>	585.3	(0.3)
Adjusted operating profit (at constant rates of exchange) <sup>(Note 2)</sup>	583.2	(0.6)
Profit attributable to owners of the parent company	392.4	(6.9)

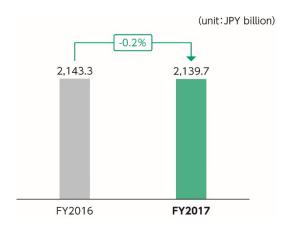
#### **Consolidated performance**

- (Notes) 1. Adjusted operating profit is calculated by deducting amortization cost of acquired intangibles and adjustment items (income and costs) from operating profit (loss). Adjustment items (income and costs) are impairment losses on goodwill, restructuring income and costs, and other items.
  - 2. Adjusted operating profit (at constant rates of exchange) is a value that excludes foreign exchange effects by translating and calculating adjusted operating profit for the current fiscal year in the International Tobacco Business using the foreign exchange rates of the previous fiscal year.

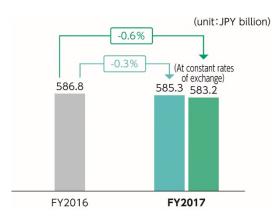
# Revenue breakdown by business segment



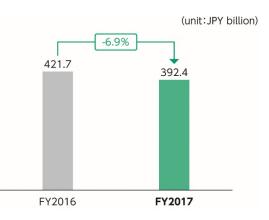
## Revenue



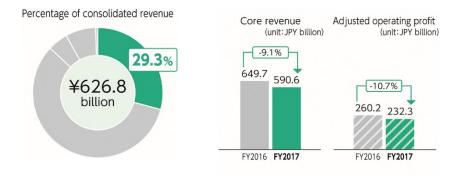
# Adjusted operating profit



**Profit** (Attributable to owners of the parent company)



#### **Domestic Tobacco Business**



In the current fiscal year, sales volume of cigarettes<sup>(Note 1)</sup> was affected by a decline in cigarette industry volume<sup>(Note 2)</sup> caused by the expansion of RRP<sup>(Note 3)</sup> market and the downtrend in total demand, among others. As a result, sales volume fell by 13.3 billion cigarettes, or 12.5%, from the previous fiscal year to 92.9 billion cigarettes.

Market share was 61.3% (compared with a share of 61.1% for the previous fiscal year).

Core revenue from the tobacco business<sup>(Note 4)</sup> fell by ¥59.1 billion, or 9.1% from the previous fiscal year to ¥590.6 billion, with the effects of the growing sales of Ploom TECH and retail price amendments implemented in April 2016 for some brands such as Mevius, not offsetting the impact of lower cigarette sales volume.

Adjusted operating profit decreased by ¥27.9 billion, or 10.7% from the previous fiscal year to ¥232.3 billion, partly due to lower core revenue despite cost reductions.

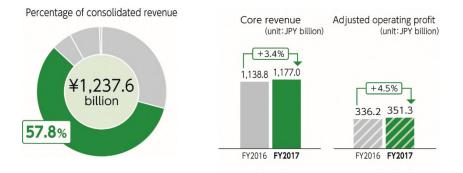
- (Notes) 1. Sales volume of cigarettes includes sales volume for the Company in the Japanese cigarette market, but it does not include sales volume for RRP and so on. In addition to the figure stated above for sales volume, during the fiscal year ended December 31, 2017, 4.0 billion cigarettes were sold at duty-free shops in Japan, as well as at markets in China, Hong Kong and Macau that are under the control of the Company's China Division (3.9 billion cigarettes in the previous fiscal year).
  - 2. Cigarette industry volume includes sales volume for the whole Japanese cigarette market, but it does not include sales volume for RRP and so on.
  - 3. Reduced-Risk Products (RRP) are products with potential to reduce the risks associated with smoking such as E-Vapor (E-cigarettes) and T-Vapor (Tobacco Vapor). E-Vapor products do not use tobacco leaf, instead using electrical heating of a liquid inside a device or specialized cartridge to generate vapor for the user to enjoy. T-Vapor products do use tobacco leaf, but instead of burning it they use methods such as heating the leaf to generate vapor (which

includes compounds derived from the tobacco leaf) for the user to enjoy. Also, Ploom TECH is a T-Vapor product.

4. Core revenue in the Domestic Tobacco Business includes revenue from the domestic duty-free market as well as from markets in China, Hong Kong and Macau that are under the control of the Company's China Division, in addition to revenue related to RRP, but it excludes revenue related to imported tobacco delivery charges, among others.

JT / Major products Quarterly Market Share							
	Mevius	- Winston	<b></b> - 9	Seven Stars	Natural American		
(%) 63 61 60 59	61.4	61.0	61.0	61.1	Spirit 62.4		
34  - 332  - 31  - 30  - 29  -	31.5	30.5	31.6	31.3	32.1		
$\approx$	8.0	8.1	8.1	8.1	8.1		
9876 21	7.6 1.7	7.5 1.8	7.6 1.8	7.6 1.8	7.8 2.0		
0 —	2016 Oct-Dec	2017 Jan-Mar	2017 Apr-Jun	2017 Jul-Sep	2017 Oct-Dec		

#### **International Tobacco Business**



In the current fiscal year, the effects of acquisitions in the Philippines etc. and growth in sales in Iran and other markets were offset by the effects of falling total demand in Russia etc., resulting in total shipment volume<sup>(Note 1)</sup> of a similar level to that of the previous fiscal year, at 398.5 billion cigarettes (down 0.1% from the previous fiscal year).

On the other hand, GFB<sup>(Note 2)</sup> shipment volume rose by 2.2 billion cigarettes, or 0.8% from the previous year to 285.9 billion cigarettes, as a result of having gained market share.

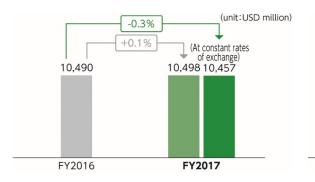
Dollar-based core revenue<sup>(Note 3)</sup> was at a similar level to that of the previous fiscal year, at \$10,498 million (up 0.1% from the previous fiscal year). Despite the recording of a one-off loss caused by a distributor in the United Kingdom filing for bankruptcy in accordance with UK insolvency laws, as well as unfavorable foreign exchange effects related to local currencies, including the pound, due to the emergence of effects related to the optimization of manufacturing facilities and other cost reduction efforts, dollar-based adjusted operating profit increased by \$44 million, or 1.4%, from the previous fiscal year to \$3,138 million. Adjusted operating profit at constant rates of exchange increased by 4.0% from the previous fiscal year.

Yen-based core revenue and adjusted operating profit increased by \$38.2 billion, or 3.4% from the previous fiscal year to \$1,177.0 billion and by \$15.1 billion, or 4.5% from the previous fiscal year to \$351.3 billion respectively, as a result of the effects of the weaker yen when making conversions to that currency.

- (Notes) 1. Includes fine cut tobacco, cigars, pipe tobacco, snus and kretek, except for contract manufacturing products, waterpipe tobacco products and RRP.
  - 2. GFBs (Global Flagship Brands) consist of nine brands, which serve as flagships of the Group's brand portfolio Winston, Camel, Mevius, LD, Benson & Hedges, Glamour, Sobranie, Silk Cut and Natural American Spirit.
  - 3. Core revenue in the International Tobacco Business includes revenue related to waterpipe tobacco products and RRP, but excludes revenue related to the distribution business and contract manufacturing, among others.

# **Core revenue (USD basis)**

Adjusted operating profit (USD basis)





# Exchange rate per U.S. dollar

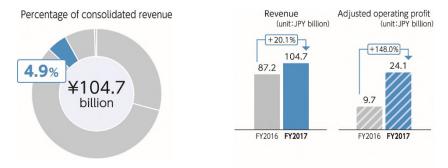
Foreign exchange rate per U.S. dollar	FY 2016	FY 2017
Yen	108.78	112.16
Ruble	67.07	58.35
Pounds sterling	0.74	0.78
Euro	0.90	0.89

# Main Market Shares (12-month rolling average)

	2016 Dec	2017 Dec	Variance
Italy	23.3%	23.1%	(0.2ppt)
France	21.9%	22.0%	0.1ppt
Spain	22.8%	24.0%	1.3ppt
UK	41.7%	40.4%	(1.3ppt)
Russia (GFBs)	32.8% 24.7%	33.2% 25.6%	0.4ppt 0.9ppt
Turkey	29.4%	28.8%	(0.6ppt)
Taiwan	39.9%	41.7%	1.8ppt

Source: Internal estimates, Logista, IRI, Nielsen

#### **Pharmaceutical Business**



In the Pharmaceutical Business, the Company has been striving to make a stable contribution to the Group's profits by promoting R&D on next-generation strategic products and by maximizing the value of each product.

In the area of product development, eight compounds are in clinical development.

During the fiscal year ended December 31, 2017, the Company obtained approval for domestic manufacturing and distribution of anti-HIV drug "Descovy Combination Tablets LT" and "Descovy Combination Tablets HT," and Group Company Torii Pharmaceutical Co., Ltd. began sales of these in January 2017.

In the current fiscal year, revenue increased by \$17.5 billion, or 20.1%, from the previous fiscal year to \$104.7 billion, driven by higher royalty revenue of an original JT compound that has been out-licensed and strong sales for the Group company Torii Pharmaceutical Co., Ltd. Adjusted operating profit increased by \$14.4 billion, or 148.0%, from the previous fiscal year to \$24.1 billion, due to the increase in revenue.

# [ Reference]

# Japan Tobacco Inc. Clinical Development as of February 6, 2018

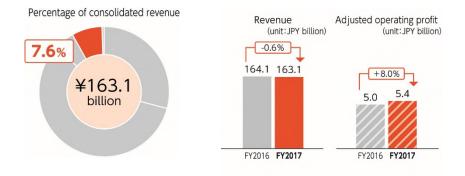
#### <In-house development>

Code (Generic Name)	Potential Indication/Dosage form		Mechanism	Phase	Note
JTZ-951	Anemia associated with chronic kidney disease /Oral	HIF-PH inhibitor	Increases red blood cells by stimulating production of erythropoietin, an erythropoiesis- stimulating hormone, via inhibition of HIF-PHD.	Phase3(Japan) Phase1(Overseas)	In-house Co-development with Torii
JTE-052	Autoimmune/allergic diseases /Oral, Topical *Atopic dermatitis/Topical	JAK inhibitor	Suppresses overactive immune response via inhibition of Janus kinase (JAK) related to immune signal.	Phase3(Japan)	In-house *Co-development with Tori
JTE-051	Autoimmune/allergic diseases /Oral	Interleukin-2 inducible T cell kinase inhibitor	Suppresses overactive immune response via inhibition of the signal to activate T cells related to immune response.	Phase2(Overseas)	In-house
JTT-251	Type 2 diabetes mellitus /Oral	PDHK inhibitor	Decreases blood glucose by activation of pyruvate dehydrogenase (PDH) related to carbohydrate metabolism.	Phase1(Overseas)	In-house
JTK-351	HIV infection /Oral	HIV integrase inhibitor	Suppresses blood HIV levels by inhibiting the activity of integrase, an enzyme involved in the replication of HIV.	Phase1(Japan)	In-house
JTE-451	Autoimmune/allergic diseases /Oral	RORγ antagonist	Suppresses overactive immune response via inhibition of ROR y related to Th 17 activation.	Phase1(Overseas)	In-house
JTS-661 (serlopitant)	Pruritus/Oral	NK-1antagonist	Suppresses pruritus involving the neurokinin (NK-1) receptor antagonist signalling pathway.	Phase2(Japan)	In-license (Menio Therapeutics) Co-development with Torii
JTT-751 (ferric citrate)	Iron-deficiency anemia/Oral	Oral iron replacement	Corrects iron-deficiency anemia by using absorbed Iron for synthesis of hemoglobin.	Phase2(Japan)	In-license (Keryx Biopharmaceuticals, Co-development with Torii Additional indication

## <Licensed compounds>

Compound (JT's code)			Mechanism	Note	
trametinib	Novartis	MEK inhibitor	Inhibits cellular growth by specifically inhibiting the activity of MAPK/ERK pathway.	NSCLC with BRAF V600E mutation, trametinib+dabrafenib Japan marketing application submitted Melanoma(adjuvant) with BRAF V600E/K mutation, trametinib+dabrafenib U.S. marketing application submitted	
Anti-ICOS monoclonal antibody	MedImmune	ICOS antagonist	Suppresses overactive immune response via inhibition of ICOS which regulates activation of T cells.		
JTE-052	LEO Pharma	JAK inhibitor	Suppresses overactive immune response via inhibition of Janus kinase (JAK) related to immune signal.		
JTZ-951	JW Pharmaceutical	HIF-PH inhibitor	Increases red blood cells by stimulating production of erythropoietin, an erythropoiesis- stimulating hormone, via inhibition of HIF-PHD.		

#### **Processed Food Business**



In the Processed Food Business, we concentrate on frozen and ambient processed foods, primarily staple food products such as frozen noodles, frozen rice, packed rice and baked frozen bread, as well as bakery and seasonings, while at the same time making efforts to strengthen cost competitiveness and working on initiatives to improve profitability.

In the fiscal year ended December 31, 2017, we continued working to expand product sales with an emphasis on staple food products. Specifically, we launched 23 new and 44 renewed frozen and ambient temperature home-use products, such as "Inaniwa-fu Udon Thin Noodles made with Hokkaido-Wheat 5 packs," which uses the flavor and savoriness of carefully selected Hokkaido wheat to achieve a smooth yet *al dente* mouth feel, and "Japanese-style Chicken and burdock root rice made with Japanese Koshihikari rice," in which a generous array of ingredients, including domestic chicken meat simmered in a sweet and salty sauce and burdock root, is mixed with Japanese Koshihikari rice. In addition, the Group strove to actively promote sales, such as by developing consumer campaigns for frozen udon noodles.

Despite growth in sales of seasonings, revenue in the fiscal year ended December 31, 2017 decreased by \$0.9 billion, or 0.6%, from the previous fiscal year to \$163.1 billion, due to a decline in sales of other products. Adjusted operating profit rose by \$0.4 billion, or 8.0%, from the previous fiscal year to \$5.4 billion, due mainly to improvements in the sales product mix in frozen and ambient processed foods, as well as declining raw material costs, and cost-reduction efforts.

#### 2. Status of capital expenditures

In this fiscal year, we made capital expenditures totaling ¥140.9 billion.

In the Domestic Tobacco Business, we spent \$51.5 billion, mainly on investments accompanying maintenance and upgrade of manufacturing processes, productivity improvements, adaptation to new products, improvements in product specifications, and others. In the International Tobacco Business, we invested \$68.4 billion mainly for optimization of manufacturing facilities in addition to improvements in product specifications. In the Pharmaceutical Business, we spent \$6.2 billion on enhancing and strengthening research and development structures and the like. In the Processed Food Business, we invested \$10.4 billion in improvement, maintenance and renewals of production capability.

Please note that our own capital was allocated for capital expenditures.

(Note) Capital expenditures includes land; building and structures; machinery and vehicles; and other property, plant and equipment, as well as goodwill, right of trademark, software and other intangible assets, necessary for production improvements at factories and other facilities, strengthening competitiveness and executing business in a variety of fields, excluding assets acquired through business combinations.

#### 3. Status of financing

No items to report.

4. Business transfers, absorption-type company split or incorporation-type company split

No items to report.

#### 5. Business transfers from other companies

On September 7, 2017, the Group acquired the tobacco business, including assets and intellectual property rights, of Mighty Corporation, which operates a tobacco business in the Philippines.

# 6. Succession of rights and obligations relating to other entities' business as a result of absorption-type merger or company split

No items to report.

#### 7. Acquisition or disposal of shares, other equities or subscription rights to shares of other companies

On October 31, 2017, the Group acquired all of the outstanding shares of PT. Karyadibya Mahardhika, a kretek <sup>(Note)</sup> cigarette company in Indonesia, and its sales and distribution company, PT. Surya Mustika Nusantara, making them subsidiaries.

In addition, on December 21, 2017, the Group acquired an additional 30.95% of the outstanding shares of National Tobacco Enterprise Share Company (hereinafter "NTE") in Ethiopia from the Ethiopian government. As a result, the Group became the holder of 70.95% of NTE's shares.

(Note) Kretek tobacco is a tobacco product in which cloves are mixed with the tobacco leaf as a flavoring.

#### 8. Trends in assets and operating results

	30th term From April 1,	(Reference) From January 1,	31st term From January 1,	32nd term From January 1,	33rd term From January 1,
	2014 to December 31, 2014	2014 to December 31, 2014	2015 to December 31, 2015	2016 to December 31, 2016	2017 to December 31, 2017
Revenue (Millions of yen)	2,019,745	2,259,240	2,252,884	2,143,287	2,139,653
Profit before income taxes (Millions of yen)	502,526	574,572	565,113	578,237	538,532
Profit attributable to owners of the parent company (Millions of yen)	364,502	391,431	398,454	421,695	392,409
Basic earnings per share (Yen)	200.55	215.36	221.95	235.47	219.10
Total assets (Millions of yen)	4,704,706	4,704,706	4,558,235	4,744,374	5,221,484
Total equity (Millions of yen)	2,622,503	2,622,503	2,521,524	2,528,041	2,842,027

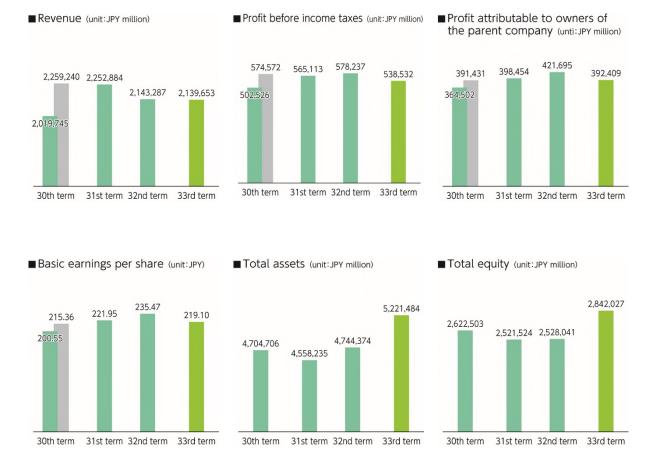
#### (1) Trends in assets and operating results of the JT Group [Consolidated]

- (Notes) 1. Effective from the 30th term, the Company and those of its consolidated subsidiaries with fiscal year ends other than December 31 have changed their fiscal year ends to December 31. As a result of this change, the accounting period for the 30th term was the 9-month period from April 1, 2014, through December 31, 2014. In addition, the fiscal year end date of JT International Holding B.V. and its subsidiaries, which operate the Group's International Tobacco Business, was already December 31. Consequently, the accounting periods of these companies for the 30th term were the 12-month period from January 1, 2014, through December 31, 2014 are presented.
  - 2. Consolidated financial statements of the JT Group are prepared based on IFRS.
  - 3. During the 31st term, the Group withdrew from the Beverages Business and this business was categorized as discontinued operations, and revised figures for the 30th term are presented here. Accordingly, revenue, profit before income taxes, profit attributable to owners of the parent company, and basic earnings per share in "30th term," "Reference," and "31st term" are shown for continuing operations.
  - Profit attributable to owners of the parent company including amounts for discontinued operations for the 31st term, and basic earnings per share are ¥485,691 million and ¥270.54, respectively.

# (2) Trends in assets and non-consolidated operating results of JT [Non-consolidated]

	20.1	21.44	20 14	22.14
	30th term	31st term	32nd term	33rd term
	From April 1,	From January 1,	From January 1,	From January 1,
	2014 to	2015 to	2016 to	2017 to
	December 31,	December 31,	December 31,	December 31,
	2014	2015	2016	2017
Net sales (Millions of yen)	572,323	732,483	729,286	681,840
Ordinary income (Millions of yen)	159,746	371,989	203,242	199,336
Net income (Millions of yen)	108,656	345,009	173,607	160,120
Net income per share (Yen)	59.78	192.18	96.94	89.40
Total assets (Millions of yen)	2,729,270	2,756,785	2,849,913	2,885,760
Net assets (Millions of yen)	1,649,151	1,713,068	1,663,675	1,592,966

- (Notes) 1. Effective from the 30th term, the Company has changed its fiscal year end to December 31. As a result of this change, the accounting period for the 30th term was the 9-month period from April 1, 2014, through December 31, 2014.
  - 2. Non-consolidated financial statements of the Company are prepared based on Japanese GAAP.



#### Trends in assets and operating results of the JT Group [Consolidated]

(Note) As the 30th term (■April-December) was nine months (April 1, 2014 to December 31, 2014), a reference bar (■January-December) for twelve months (January 1, 2014 to December 31, 2014) is also presented (except for total assets and total equity).

#### 9. Issues to be addressed

#### (1) Basic management policy

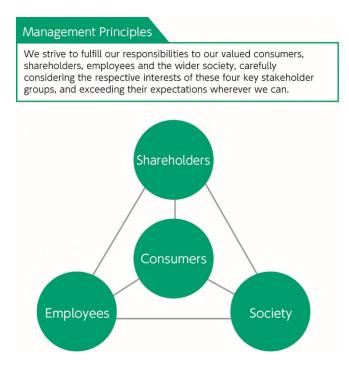
Our management principles are based on the pursuit of the "4S" model ("S" is for satisfaction). The model requires us to fulfill our responsibilities to our valued consumers, shareholders, employees and the wider society, carefully considering the respective interests of these four key stakeholder groups, and exceeding their expectations wherever we can.

We created our vision and mission based on the "4S" model. Our vision is to become a company committed to global growth by providing diversified value that is uniquely available from JT Group. Our mission is to create, develop and nurture our unique brands to win consumer trust, while understanding and respecting the environment and the diversity of societies and individuals.

We have also adopted "The JT Group Way" as a code of conduct which all members of the Group should follow. The JT Group Way requires that we fulfill the expectations of our consumers and behave responsibly, strive for quality in everything we do through continuous improvement, and leverage diversity across the JT Group.

The JT Group has attained sustainable profit growth and will continue to do so through the pursuit of the "4S" model. Since attaining sustainable profit growth requires us to continue to provide new value and satisfaction to consumers, we believe it is essential to steadily make business investments for future mid- to long-term profit growth.

We believe that the pursuit of the "4S" model will lead to a consistent increase in corporate value in the mid- to long-term and therefore that it is the best approach to serve the interests of all stakeholders.



#### (2) Mid- to long-term management strategy and issues

In view of realizing the Group's long-term vision of becoming a "Company committed to global growth that provides consumers with diversified value available uniquely from JT," the Group intends to carry on strategies that have hitherto been implemented, and believes that in order to take them to a higher level it is necessary to cultivate the ability to respond to change, and that the skill and speed with which the Group responds to such changes will be a crucial factor in determining competitiveness going forward. In addition, we believe that not merely responding passively, we should initiate transformation ourselves, acquiring the ability to generate change and thus making possible sustainable growth in profits over the mid- to long term.

Based on this thinking, the Group formulates its three-year business plan with the aim of renewing it each year on a rolling basis in order to speed up the Group's ability to respond appropriately to unexpected changes.

In the "Business Plan 2018," there is no change in the Group's management resources allocation policy, under which we will continue to place a high priority on making business investments that contribute to sustainable mid- to long-term profit growth as well as on valuing the balance between profit growth through business investments and shareholder returns.

In accordance with the "Business Plan 2018," the Group will continue to pursue mid to high single-digit<sup>(Note 1)</sup> annual average growth rate over the mid- to long-term in adjusted operating profit at constant rates of exchange<sup>(Note 2)</sup>.

With regard to shareholder return policies, the Group will pursue enhanced shareholder returns in proportion to the mid- to long-term profit growth by continually making proactive business investments while maintaining a strong financial base<sup>(Note 3)</sup> that enables response to any possible environmental changes.

Specifically, the Group will work toward stable and consistent growth in dividend per share.

Whether to execute the acquisition of treasury shares will be considered in view of factors including the medium-term outlook on business environment and financial positions.

Adopting a stakeholder model, the Group will continue to monitor a trend in shareholder returns of global FMCG<sup>(Note 4)</sup> companies which achieve a high-growth business.

Tobacco Business		Grow adjusted operating profit at mid to high single-digit rate per annum over the mid- to long-term as the core business and profit growth engine of the JT Group	
	Domestic	Core business that serves as the highly competitive profit generator	
	International	Also a core business that serves as the profit growth engine	
Pharmaceutical Business		Strive to make stable profit contribution to the JT Group through promotion of R&D on next-generation strategic products and value maximization of each product	
Processed Food Business		Aim to contribute to the earnings of the JT Group through mid- long-term profit growth driven by high-quality expansion in the t line	

The mid- to long-term targets and roles for each business are as follows.

In order to achieve the consolidated mid- to long-term profit targets, our strategic focus across all businesses is to achieve quality top line growth by striving in accordance with each target and role. For each business, our strategic focus is to improve cost competitiveness and business foundations that support these efforts, thereby achieving sustainable profit growth.

We will work to strengthen our CSR initiatives further with an emphasis on the pursuit of high-level, wellbalanced stakeholder satisfaction based on the "4S" model, which constitutes JT's management principles.

The Group recognizes that uncertainties in the business environment in which it operates remain high, due to factors such as global economic trends, foreign exchange risks and international geopolitical risks. In order to overcome this uncertain business environment and operate its global business appropriately the Group will, based on the "4S" model, continue a policy of integrated business investment and adaptability to change and, by changing itself and acquiring the ability to generate change, make possible sustainable growth in profits over the mid- to long term, as well as achieve steady returns to shareholders.

(Notes) 1. mid to high single-digit: mid to high single-digit-percentage

2. Adjusted operating profit is calculated by deducting amortization cost of acquired intangibles and adjustment items (income and costs) from operating profit (loss). Adjustment items (income and costs) are impairment losses on goodwill, restructuring income and costs, and other items.

Adjusted operating profit growth rate at constant rates of exchange is a financial measurement that excludes foreign exchange effects by translating and calculating adjusted operating profit for the current fiscal year in the International Tobacco Business using the foreign exchange rates of the previous fiscal year.

- 3. As its financial policy, the Group will maintain a strong financial base that secures stability in case of changes in business environment such as economic crises and flexibility enabling expeditious responses to business investment opportunities.
- 4. FMCG: Fast Moving Consumer Goods (daily consumer durables)

### 10. Main business contents

Business segment	Main business		
Domestic Tobacco Business	Manufacture and sale of tobacco products, mainly Mevius and Seven Stars		
International Tobacco Business	Manufacture and sale of tobacco products, mainly Winston and Camel		
Pharmaceutical Business	Research and development, manufacture and sale of prescription drugs		
Processed Food Business	Manufacture and sale of frozen and ambient processed foods, bakery products and seasonings		

#### 11. Status of important subsidiaries

Company name	Capital	Equity ownership (%)	Main business
TS Network Co., Ltd.	(Millions of yen) 460	74.5	Distribution of tobacco products
Japan Filter Technology Co., Ltd.	(Millions of yen) 461	88.6	Manufacture and sale of filters for tobacco products
JT International S.A.	(Thousands of CHF) 1,215,425	(100.0)	Manufacture and sale of tobacco products
Gallaher Ltd.	(Thousands of GBP) 172,495	(100.0)	Manufacture and sale of tobacco products
Torii Pharmaceutical Co., Ltd.	(Millions of yen) 5,190	53.5	Manufacture and sale of prescription drugs
TableMark Co., Ltd.	(Millions of yen) 22,500	(100.0)	Manufacture and sale of processed foods

(Notes) 1. Figures in parentheses in the "Equity ownership" column indicate indirect holding rates.

- 2. There were 210 consolidated subsidiaries in this fiscal year, including 6 above-mentioned important subsidiaries, as well as 13 affiliates accounted for by the equity method. In addition, consolidated revenue for the fiscal year ended December 31, 2017 amounted to ¥2,139.7 billion with profit attributable to owners of the parent company at ¥392.4 billion.
- 3. On the last day of the fiscal year ended December 31, 2017, there were no specified wholly owned subsidiaries as stipulated in Article 118, item 4 of the Ordinance for Enforcement of the Companies Act.

#### 12. Major lenders

Lender	Outstanding balance (Millions of yen)
The Norinchukin Bank	40,000
Shinkin Central Bank	30,000

#### **13.** Major sales offices and factories

#### (1) **JT**

Headquarters: 2-1, Toranomon 2-chome, Minato-ku, Tokyo, Japan

Regional sales headquarters:

	Hokkaido (Hokkaido), Tohoku (Miyagi), Joshinetsu (Gunma), Kita-Kanto (Saitama), Higashi-Kanto (Chiba), Tokyo (Tokyo), Kanagawa (Kanagawa), Hokuriku (Ishikawa), Tokai (Aichi), Kita-Kansai (Osaka), Osaka (Osaka), Chugoku (Hiroshima), Shikoku (Kagawa), Kyushu (Fukuoka), and Minami-Kyushu (Kagoshima)
Factories:	Kita-Kanto (Tochigi), Tokai (Shizuoka), Kansai (Kyoto), Kyushu (Fukuoka), and Tomobe (Ibaraki)
Laboratories:	Tobacco Science Research Center (Kanagawa), Leaf Tobacco Research Center (Tochigi), and Central Pharmaceutical Research Institute (Osaka)

#### (2) Subsidiaries

TS Network Co., Ltd. (Tokyo) Japan Filter Technology Co., Ltd. (Tokyo) JT International S.A. (Switzerland) Gallaher Ltd. (U.K.) Torii Pharmaceutical Co., Ltd. (Tokyo) TableMark Co., Ltd. (Tokyo) (Note) Text in parentheses shows the location of head office.

#### 14. Status of employees

#### (1) Employees of the JT Group [Consolidated]

Business segment	Number of employees (Person)
Domestic Tobacco Business	10,291
International Tobacco Business	39,281
Pharmaceutical Business	1,883
Processed Food Business	5,489
Common company-wide services within JT	1,019
Total	57,963

(Notes) 1. The above number of employees indicates the number of working employees.

2. The number of employees has increased by 13,296 people compared to the end of the previous fiscal year, but this is due mainly to include PT. Karyadibya Mahardhika and PT. Surya Mustika Nusantara in the scope of consolidation.

#### (2) Employees of JT [Non-consolidated]

Male/Female	Number of employees (Person)	Year-on-year increase (decrease) (Person)	Average age (Year old)	Average years of service (Year)
Male	6,241	25	43.4	19.6
Female	1,095	13	36.7	12.0
Total or average	7,336	38	42.4	18.5

(Note) The above number of employees indicates the number of working employees.

#### Matters Concerning Shares of JT II.

1. Total number of shares authorized:

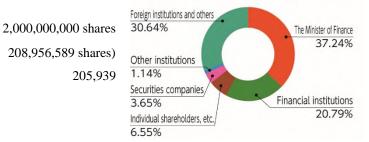
8,000,000,000 shares

Composition of shareholders (Deducting treasury shares)

2. Total number of shares issued:

(Including treasury shares 208,956,589 shares)

205,939



#### Major shareholders 4.

3. Number of shareholders:

Name of shareholders	Number of shares held (Share)	Equity ownership (%)
Minister of Finance	666,926,200	37.24
Master Trust Bank of Japan, Ltd. (Trust Account)	72,269,400	4.04
Japan Trustee Services Bank, Ltd. (Trust Account)	60,387,900	3.37
GIC Private Limited-C	37,829,600	2.11
Trust & Custody Services Bank, Ltd. as trustee for Mizuho Bank, Ltd. Retirement Benefit Trust Account re- entrusted by Mizuho Trust and Banking Co., Ltd.	33,800,000	1.89
State Street Bank and Trust Company 505223	32,751,576	1.83
Japan Trustee Services Bank, Ltd. (Trust Account 5)	23,678,900	1.32
State Street Bank and Trust Company	23,641,185	1.32
State Street Bank West Client - Treaty 505234	21,021,193	1.17
GIC Private Limited-H	20,314,500	1.13

Equity ownership is calculated after deducting treasury shares (208,956,589 shares). (Note)

#### **III.** Matters Concerning Subscription Rights to Shares

- 1. Total number and others of subscription rights to shares as of December 31, 2017
- (1) Total number of subscription rights to shares:

5,156 units

(2) Class and number of shares to be delivered upon exercise of subscription rights to shares:

Ordinary shares 1,031,200 shares

(200 shares per subscription right to shares)

- 2. Status of subscription rights to shares held by Members of the Board and Audit & Supervisory Board Members of JT as of December 31, 2017
- (1) Class and number of shares to be delivered upon exercise of subscription rights to shares:

Ordinary shares 328,800 shares

(200 shares per subscription right to shares)

(2) Value of property to be contributed when subscription rights to shares are exercised

¥1 per share

#### (3) Assignment of subscription rights to shares

The approval of the Board of Directors is required for the assignment of subscription rights to shares.

#### (4) Conditions for exercising subscription rights to shares

Subscription rights to shares holder may exercise his/her subscription rights to shares only if he/she loses his/her all position as Member of the Board, Audit & Supervisory Board Member and Executive Officer (*sikkoyakuin*).

Category	Year granted	Payment due upon allotment of subscription rights to shares	Exercise period of subscription rights to shares	Number of units	Number of shareholders
	FY2007	¥581,269 per unit	From January 9, 2008 to January 8, 2038	35	3
	FY2008	¥285,904 per unit	From October 7, 2008 to October 6, 2038	60	4
	FY2009	¥197,517 per unit	From October 14, 2009 to October 13, 2039	159	4
	FY2010	¥198,386 per unit	From October 5, 2010 to October 4, 2040	144	4
Member	FY2011	¥277,947 per unit	From October 4, 2011 to October 3, 2041	175	4
	FY2012	¥320,000 per unit	From October 10, 2012 to October 9, 2042	171	4
Board	FY2013	¥513,400 per unit	From October 8, 2013 to October 7, 2043	126	4
	FY2014	¥483,200 per unit	From October 7, 2014 to October 6, 2044	139	5
	FY2015	¥711,200 per unit	From August 4, 2015 to August 3, 2045	199	5
	FY2016	¥572,600 per unit	From July 5, 2016 to July 4, 2046	171	5
	FY2017	¥482,200 per unit	From July 4, 2017 to July 3, 2047	265	5

### (5) Status of ownership by Members of the Board and Audit & Supervisory Board Members of JT

(Note) Outside Directors are not included in the above category of "Member of the Board."

- 3. Status of subscription rights to shares granted to employees of JT from January 1, 2017 to December 31, 2017
- (1) Class and number of shares to be delivered upon exercise of subscription rights to shares:

Ordinary shares 89,400 shares

(200 shares per subscription right to shares)

(2) Payment due upon allotment of subscription rights to shares

¥482,200 per unit

(3) Value of property to be contributed when subscription rights to shares are exercised

¥1 per share

(4) Exercise period of subscription rights to shares

From July 4, 2017 to July 3, 2047

#### (5) Assignment of subscription rights to shares

The approval of the Board of Directors is required for the assignment of subscription rights to shares.

(6) Conditions for exercising subscription rights to shares

Subscription rights to shares holder may exercise his/her subscription rights to shares only if he/she loses his/her all position as Member of the Board, Audit & Supervisory Board Member and Executive Officer (*sikkoyakuin*).

#### (7) Status of granting to employees of JT

447 subscription rights to shares were granted to 19 Executive Officers (*sikkoyakuin*) (excluding persons serving as Members of the Board) of JT.

#### IV. Matters Concerning Members of the Board and Audit & Supervisory Board Members of JT

Position	Name	Responsibility	Significant concurrent positions outside the Company
Chairman of the Board	Yasutake Tango		The Ogaki Kyoritsu Bank, Ltd. Outside Director
Representative Director and President	Mitsuomi Koizumi	Chief Executive Officer	
Representative Director and Executive Vice President	Yasushi Shingai	Deputy Chief Executive Officer, Compliance, General Administration, Legal, Strategy, IT, Business Development, HR and Operational Review & Business Assurance	Recruit Holdings Co., Ltd. Outside Director
Representative Director and Executive Vice President	Mutsuo Iwai	President, Tobacco Business	JT International Group Holding B.V. Chairman
Member of the Board and Executive Vice President	Hideki Miyazaki	Finance, CSR and Communications	
Member of the Board	Motoyuki Oka		NEC Corporation Outside Director
Member of the Board	Main Kohda		Novelist LIXIL Group Corporation Outside Director Japan Exchange Group, Inc. Outside Director
Standing Audit & Supervisory Board Member	Futoshi Nakamura		
Standing Audit & Supervisory Board Member	Tomotaka Kojima		
Audit & Supervisory Board Member	Yoshinori Imai		
Audit & Supervisory Board Member	Hiroshi Obayashi		Obayashi Law Office Attorney at Law Daiwa Securities Co., Ltd. Outside Audit & Supervisory Board Member Mitsubishi Electric Corporation Outside Director NIPPON STEEL & SUMITOMO METAL CORPORATION Outside Audit & Supervisory Board Member

#### 1. Members of the Board and Audit & Supervisory Board Members

(Notes) 1. Members of the Board Motoyuki Oka and Main Kohda are Outside Directors.

 Audit & Supervisory Board Members Yoshinori Imai and Hiroshi Obayashi are Outside Audit & Supervisory Board Members.

- 3. Members of the Board, Motoyuki Oka and Main Kohda, and Audit & Supervisory Board Members, Yoshinori Imai and Hiroshi Obayashi, were designated as independent officers (directors and audit & supervisory board members) as prescribed by the Tokyo Stock Exchange, Inc.
- 4. Audit & Supervisory Board Member Futoshi Nakamura and Audit & Supervisory Board Member Tomotaka Kojima have relevant knowledge about financing and accounting as they were Senior Manager of the Accounting Division of JT and Deputy Head of Finance Group of JT, respectively.
- 5. The Company has entered into agreements with each of its Members of the Board (excluding those are Executive Directors, etc.) and Audit & Supervisory Board Members with respect to the liability set forth in Article 423, paragraph 1 of the Companies Act, by which the liability for damages of each of them is limited to the minimum amount set forth in Article 425, paragraph 1 of the same Act, provided they perform their duties without knowledge of such damages and without gross negligence.

	-	n the Company, and significant
Name	concurrent positions	outside the Company
	As of December 31, 2017	As of January 1, 2018
Mitsuomi Koizumi	Representative Director and	Representative Director
	President	
	Chief Executive Officer	
Yasushi Shingai	Representative Director and	Member of the Board
	Executive Vice President	
	Deputy Chief Executive Officer	
	Compliance, General	
	Administration, Legal, Strategy,	
	IT, Business Development, HR	
	and Operational Review &	
	Business Assurance	
	Recruit Holdings Co., Ltd.	Recruit Holdings Co., Ltd.
	Outside Director	Outside Director
Hideki Miyazaki	Member of the Board and	Member of the Board
	Executive Vice President	
	Finance, CSR and	
	Communications	

6. Changes in the responsibilities etc. of Executives after the end of the fiscal year under review

- 2. Remunerations for Members of the Board and Audit & Supervisory Board Members
- (1) Total remunerations for Members of the Board and Audit & Supervisory Board Members

	Members of the Board		Audit & Supervisory Board Members		Total	
Category	Number to be paid (Person)	Amount to be paid (Millions of yen)	Number to be paid (Person)	Amount to be paid (Millions of yen)	Number to be paid (Person)	Amount to be paid (Millions of yen)
Basic remuneration	7	400	4	115	11	515
Officers' bonus	0	0	-	-	0	0
Stock option grants	5	120	-	-	5	120
Total	-	520	-	115	-	635

# (2) Policy concerning the remuneration amount for Members of the Board and Audit & Supervisory Board Members or the remuneration calculation method thereof and the method of determining the policy

The Company has the Compensation Advisory Panel in place as a non-statutory advisory body to the Board of Directors in order to increase objectivity and transparency regarding the remuneration of Members of the Board and Audit & Supervisory Board Members. The Compensation Advisory Panel, which holds meetings several times a year, holds deliberations and makes reports in accordance with its advice on such matters as the Company's policy, system and calculation method regarding remuneration for its Members of the Board and Audit & Supervisory Board Members at the Status of remuneration for Members of the Board and Audit & Supervisory Board Members at the Company. The Compensation Advisory Panel currently consists of five members: the Chairman of the Board, who has the role of the panel's chairman, and two Outside Directors and two Outside Audit & Supervisory Board Members.

Outside members of Compensation Advisory Panel

Outside DirectorMotoyuki OkaOutside DirectorMain KohdaOutside Audit & Supervisory Board MemberOutside Audit & Supervisory Board Member

Yoshinori Imai Hiroshi Obayashi In light of reports by the Compensation Advisory Panel, JT's basic concept of remuneration for Members of the Board and Audit & Supervisory Board Members is as follows:

- Setting the remuneration at a level sufficient to secure personnel with superior capabilities
- Linking the remuneration to business performance so as to motivate Members of the Board and Audit & Supervisory Board Members to enhance performance
- Linking the remuneration to mid- to long-term corporate value
- Ensuring transparency based on an objective point of view and quantitative schemes

In accordance with the above concept, the remuneration for Members of the Board and Audit & Supervisory Board Members is made of three components. In addition to the monthly "basic remuneration," there is an "officers' bonus," which reflects the Company's business performance in the relevant fiscal year, and a "stock option," which is linked to the mid- to long-term corporate value of JT. The said "stock option" was introduced in 2007 as remuneration that is linked to the mid- to long-term corporate value, thereby providing an incentive towards increasing shareholder value.

The composition of the remuneration for Members of the Board is as follows:

For Members of the Board who also serve as Executive Officers (*sikkoyakuin*), remuneration consists of the "basic remuneration," the "officers' bonus," and the "stock option" because they are required to achieve results by executing their duties on a daily basis. If the "officers' bonus" is paid at the standard amount, the sum of this bonus and the "stock option" is set to be equivalent to approximately 80% of the basic remuneration.

Members of the Board (excluding Outside Directors) who do not serve as Executive Officers (*sikkoyakuin*) receive remuneration that consists of the "basic remuneration" and the "stock option" since they are required to make decisions on company-wide management strategies and fulfill supervisory functions to enhance corporate value.

Remuneration for Outside Directors, which is not linked to business performance with the purpose of maintaining their independence, is composed of "basic remuneration" only.

In the light of the role of Audit & Supervisory Board Members, which is primarily to conduct audits on legal compliance, their remuneration consists solely of the "basic remuneration."

The upper limit of remuneration for the Company's Members of the Board and Audit & Supervisory Board Members, which was approved at the 22nd Ordinary General Meeting of Shareholders (held in June 2007), is ¥870 million per year for all Directors and ¥190 million per year for all Audit & Supervisory Board Members. In addition, the upper limit of "stock option" that may be granted to Members of the Board separately to the remuneration mentioned above is 800 units and ¥200 million per year. This was also approved at the 22nd Ordinary General Meeting of Shareholders. The number of units allocated for each term, including the number allocated to Executive Officers (*sikkoyakuin*) who are not also Members of the Board, is decided by resolution of the Board of Directors.

The amounts of remunerations for Members of the Board and Audit & Supervisory Board Members are determined by resolution of the Board of Directors in the case of remuneration for Members of the Board, and through discussions among Audit & Supervisory Board Members in the case of remunerations for Audit & Supervisory Board Members, within the approved upper limits, in light of deliberations by the Compensation Advisory Panel. These processes are carried out after benchmarking of levels of remuneration at major Japanese manufacturers that operate globally, and whose size and profits are at similar levels to those of the Company, is undertaken based on third-party research into remuneration for corporate executives.

#### 3. Matters concerning Outside Directors and Outside Audit & Supervisory Board Members

Category	Name	Organizations where concurrent positions are held	Position
	Motoyuki Oka	NEC Corporation	Outside Director
Member of the		Novelist	
Board	Main Kohda	LIXIL Group Corporation	Outside Director
		Japan Exchange Group, Inc.	Outside Director
		Obayashi Law Office	Attorney at Law
		Daiwa Securities Co., Ltd.	Outside Audit &
			Supervisory Board
Audit &	Hiroshi Obayashi		Member
Supervisory Board		Mitsubishi Electric	Outside Director
Member		Corporation	
		NIPPON STEEL &	Outside Audit &
		SUMITOMO METAL	Supervisory Board
		CORPORATION	Member

#### (1) Significant concurrent positions outside the Company

(Note) There are no special relationships to be mentioned between the above organizations in which concurrent positions are held and JT.

#### (2) Major activities during this fiscal year

Category	Name	Status of main activities
Member of the	Motoyuki Oka	Attended all 17 Board of Directors meetings held during this fiscal year. Mr. Oka asked questions and made remarks where necessary at these meetings, as a Member of the Board.
Board	Main Kohda	Attended all 17 Board of Directors meetings held during this fiscal year. Ms. Kohda asked questions and made remarks where necessary at these meetings, as a Member of the Board.
Audit &	Yoshinori Imai	Attended all 17 Board of Directors meetings, as well as all 14 meetings of the Audit & Supervisory Board held during this fiscal year. Mr. Imai asked questions and made remarks where necessary at these meetings, as an Audit & Supervisory Board Member.
Supervisory Board Member	Hiroshi Obayashi	Attended 16 out of 17 Board of Directors meetings, as well as all 14 meetings of the Audit & Supervisory Board, held during this fiscal year. Mr. Obayashi asked questions and made remarks where necessary at these meetings, as an Audit & Supervisory Board Member.

#### (3) Total amount of remunerations

	Outside Director		Outside Audit & Supervisory Board Member		Total	
Category	Number to be paid (Person)	Amount to be paid (Millions of yen)	Number to be paid (Person)	Amount to be paid (Millions of yen)	Number to be paid (Person)	Amount to be paid (Millions of yen)
Basic remuneration	2	38	2	29	4	67

#### V. Matters Relating to Independent Auditor

- 1. Name of Independent Auditor: Deloitte Touche Tohmatsu LLC
- 2. Fees for Independent Auditor relating to this fiscal year
- (1) Fees for Independent Auditor relating to this fiscal year of JT
  - i) Fees for audit attestation based on Article 2, paragraph 1 of the Certified Public Accountants Act:
    ii) Fees for tasks other than audit attestation based on Article
  - 2, paragraph 1 of the Certified Public Accountants Act:

#### (2) Amount of cash and other financial benefits to be paid by JT and its subsidiaries:

¥511 million

# (3) Reasons for approval of the Independent Auditor's remuneration by the Audit & Supervisory Board:

When the Company concluded an audit contract with Independent Auditor, the Audit & Supervisory Board Members obtained necessary materials and received reports from the Members of the Board, relevant internal departments, and the Independent Auditor, and performed verification to confirm that the amount of remuneration to be paid to the Independent Auditor, the persons in charge of the audits, and other details of the audit contract were appropriate.

Based upon this verification, the Audit & Supervisory Board checked and examined matters including the content of the Independent Auditor's accounting plan, the status of the performance of the auditing duties, and the basis for calculation of the remuneration estimate, and, as a result, determined that approval was fair and reasonable.

- (Notes) 1. Fees paid under the terms of the audit contract concluded between Deloitte Touche Tohmatsu LLC and JT in relation to audit attestation based on the Companies Act and the Financial Instruments and Exchange Act are not clearly classified and, since they cannot be effectively classified, their total is indicated in the amount in "i)" above.
  - 2. JT retains Deloitte Touche Tohmatsu LLC for tasks other than audit attestation based on Article 2, Paragraph 1 of the Certified Public Accountants Act, which consist of advisory services relating to CSR activities, and for which a consideration is paid to the same.
  - Among the important subsidiaries of JT, JT International S.A. and Gallaher Ltd. are audited by Deloitte & Touche LLP. None of these subsidiaries are audited by Deloitte Touche Tohmatsu LLC, the Independent Auditor of JT.

#### 3. Policy on dismissal or non-reappointment of Independent Auditor

In the case that an Independent Auditor is adjudged to fall within any of the items listed in Article 340, paragraph 1 of the Companies Act, with the agreement of all of the Audit & Supervisory Board Members, the Company shall dismiss the Independent Auditor. Additionally, apart from the above, should an incident occur casting serious doubt on the ability of the Independent Auditor to continue to perform its duties, the Audit & Supervisory Board shall decide the content of proposal and submit such proposal to the General Meeting of Shareholders that the Independent Auditor should be dismissed or should not be reappointed.

VI. Overview of the Resolutions on the Development of Systems Necessary to Ensure the Properness of Operations and the Operating Status of the Systems

The Board of Directors has resolved with regard to the development of systems necessary to ensure that the execution of the duties by the Members of the Board complies with the laws and regulations and the Articles of Incorporation, and other systems necessary to ensure the properness of operations of a stock company as follows:

- (1) Systems to ensure that the performance of duties by the Members of the Board and employees of the Company, as well as by Directors, etc. (meaning "Directors, etc." as provided for in Article 100, Paragraph 1, Item 5 (i) of the Ordinance for Enforcement of the Companies Act) and employees (with Directors, etc. and employees hereafter collectively referred to as "directors and employees") of subsidiaries, conforms to laws, regulations, and the Articles of Incorporation
  - i) Compliance system

The Company shall establish Code of Conduct based on regulations concerning the compliance system in order to ensure that directors and employees of the Company and its subsidiaries comply with laws and regulations, Company's Articles of Incorporation, the social norms, etc., and set up a JT Group Compliance Committee as an organization responsible for ensuring thorough compliance. This committee, headed by Company's Chairman of the Board, mainly consists of outside members and reports directly to the Board of Directors.

The Company appoints an Executive Officer (*sikkoyakuin*) in charge of compliance with overseeing the Compliance Office in an effort to establish and promote a group-wide, cross-sectional system and shed light on issues.

The compliance promotion departments of the Company and its subsidiaries (meaning the Compliance Office within the Company, and corresponding departments within subsidiaries) distribute materials including the "JT Group Code of Conduct," which explains the Code of Conduct, etc., to directors and employees, and work to enhance the effectiveness of the compliance system by enlightening directors and employees about compliance through training and other programs, etc.

(Internal reporting system)

In preparation for cases in which employees or other parties detect activities, etc. suspected of violating laws and regulations, the Company and its subsidiaries maintain consultation and reporting desks as internal whistleblower systems. Compliance promotion departments that receive a report or request for consultation investigate the details and take necessary action, while working to prevent recurrence of the issue.

The Company will bring matters of particular importance involving the JT Group to the JT Group Compliance Committee, and will request deliberation or will report on the issue.

(System for excluding anti-social elements)

The Company and its subsidiaries are resolved to fight against, not to comply with, an unreasonable demand and not to have any relations with anti-social elements.

The General Administration Division shall be the JT Group's headquarters assuming the responsibility for supervising efforts to exclude anti-social elements, the Company cooperates with police, lawyers and other relevant organizations and parties to gather and share information in order to deal with such elements in an organized way.

In addition, the Company and its subsidiaries shall prohibit involving with anti-social elements and fully communicate to all directors and employees of the Company and its subsidiaries. At the same time, an awareness raising program for excluding anti-social elements is to be consistently administered for all directors and employees, by providing relevant training, etc. as necessary.

#### ii) System to ensure the reliability of financial reporting

The Company has in place and operates an internal control system relating to financial reporting of JT Group in accordance with the Financial Instruments and Exchange Act. The Company strives to maintain and improve the reliability of its financial reporting by allocating a sufficient level of staff to the task of evaluating and reporting financial results.

#### iii) Internal audit system

The Operational Review and Business Assurance Division of the Company oversees the internal audit system and examines and evaluates systems for supervising and managing the overall operations and the status of business execution from the viewpoints of legality and rationality, in order to protect the Company's assets and improve management efficiency. In coordination with the internal audit functions of all subsidiaries, the Operational Review and Business Assurance Division also undertakes the planning and performance of the JT Group's internal audit systems and policies, and supplements the internal audit functions of subsidiaries.

# (2) Procedures and arrangements for storage and management of information on the performance of duties by the Members of the Board of the Company

#### i) Storage and management of minutes

The Company makes sure to properly store and manage the minutes of General Meetings of Shareholders and meetings of the Board of Directors, in line with laws and regulations.

#### ii) Storage and management of other information

The Company makes sure that the information on important matters relating to business execution and decision-making including the conclusion of corporate contracts is stored and managed by the relevant departments and divisions as specified by the Responsibilities/Authorities Allocation Rules, and establishes rules on managing the processes of decision-making, procurement and accounting.

# (3) System for reporting matters concerning the performance of duties by Directors, etc. of subsidiaries to the Company

The Company will require subsidiaries to regularly report important information to the Company's departments and divisions that are in charge of the subsidiaries.

## (4) Rules on management of risk of loss of the Company and its subsidiaries, and procedures/arrangements for other matters

#### i) System to evaluate and manage risk of loss under normal circumstances

The Company establishes internal policies, rules and manuals relating to JT Group for the management of risk of loss relating to monetary and financial affairs, and ensures that relevant reports are made to the President and Chief Executive Officer and the Board of Directors on a quarterly basis via Chief Financial Officer. With regard to the risk of loss relating to other affairs, in accordance with authority delegated to each department and division as per the Responsibilities/Authorities Allocation Rules, responsible departments and divisions take on a supervisory role creating all types of committees to conduct proper management and, depending on the level of importance, report risks to the President and Chief Executive Officer and obtain approval for countermeasures.

In cooperation with the internal audit functions of subsidiaries, the Operational Review and Business Assurance Division of the Company examines and evaluates the internal control systems, etc. of the JT Group companies in light of the level of importance and the risks involved, and from an objective standpoint that is independent of organizations responsible for business execution. It provides reports and counsel to the President and Chief Executive Officer and also reports to the Board of Directors.

#### ii) Preparedness for possible emergencies

The Company produces a manual for crisis management and disaster response. In the event of an emergency or a disaster, JT is ready to establish an emergency project system, and make prompt and proper responses under the leadership of senior management and through close cooperation between the relevant departments and divisions and subsidiaries. Events to which a response is made and the details of such events shall be reported to the Board of Directors.

# (5) System to ensure that Members of the Board of the Company and Directors, etc. of its subsidiaries can perform their duties efficiently

#### i) Board of Directors of the Company

The Board of Directors of the Company meets once a month in principle and on more occasions as necessary, in order to make decisions with regard to the matters specified by laws and regulations and other important matters and to supervise business execution.

The Board of Directors of the Company receives reports from Members of the Board of the Company on the status of business execution at least once every three months.

#### ii) Proper delegation of authority and system of responsibilities of the Company

For important management issues, particularly management policy and basic plans regarding overall business operations of the Company, in addition to matters to be referred to the Board of Directors of the Company, a clear decision-making process is stipulated in the Responsibilities/Authorities Allocation Rules to have a system that enables to realize swift decision-making and high-quality business execution.

Executive Officers (*sikkoyakuin*) appointed by the Board of Directors execute business properly by exercising the authority delegated to them in their respective areas in accordance with a company-wide business strategy decided by the Board.

In order to manage business operations in ways that contribute to the business efficiency and flexibility of the Company, basic matters concerning the Company's organization, allocation of duties to officers and staff and the roles of individual divisions are specified by the relevant internal rules.

#### iii) Formulation, etc. of rules and policies that apply to the JT Group

The Company will construct an efficient system for business execution within the JT Group through the formulation, etc. of rules and policies that apply to the JT Group.

# (6) Systems necessary to ensure the properness of operations in the Company and the business group which consists of the Company and its subsidiaries

#### i) Mission of the JT Group

The JT Group has set itself the mission of creating, developing and nurturing its unique brands to win consumer trust, while understanding and respecting the environment and the diversity of societies and individuals, and there is a group-wide consensus on the mission.

#### ii) Group management

The JT Group shall specify the functions and rules common for all group companies to effectuate group management that optimizes the operations of the entire JT Group as a whole.

The Company has put in place systems for compliance (including the internal reporting system), internal audits, financial affairs management, etc. in cooperation with its subsidiaries.

#### (7) Matters for employees assisting Audit & Supervisory Board Members of the Company in their duties in the event such employees were requested by Audit & Supervisory Board Members

#### i) Establishment of Audit & Supervisory Board Member's Office

The Company has established an Audit & Supervisory Board Member's Office as an organization to assist the duties of the Company's Audit & Supervisory Board Members (hereinafter simply "Audit & Supervisory Board Members," with the terms "Audit & Supervisory Board," "Audit & Supervisory Board Member's Office," and "Manager of the Audit & Supervisory Board Member's Office" also referring to those items within the Company).

#### ii) Allocation of staff

The Company has allocated sufficient staff to the Audit & Supervisory Board Member's Office. In addition, the Company makes sure to review and reform the staffing structure as necessary based on consultations with the Audit & Supervisory Board.

#### (8) Matters relating to the independence of employees belonging to the Audit & Supervisory Board Member's Office from the Company's Members of the Board, and matters relating to the assurance of the effectiveness of instruction by Audit & Supervisory Board Members to those employees

#### i) Management of employees affiliated with the Audit & Supervisory Board Member's Office

The evaluation of the Manager of the Audit & Supervisory Board Member's Office is made by the Audit & Supervisory Board and the evaluation of the other employees assigned to the Audit & Supervisory Board Member's Office is made by the Manager of the Audit & Supervisory Board Member's Office based on the advice of the Audit & Supervisory Board. The transfer and discipline of employees assigned to the Audit & Supervisory Board Member's Office is to be deliberated in advance with the Audit & Supervisory Board.

#### ii) Duties of employees belonging to the Audit & Supervisory Board Member's Office

Employees belonging to the Audit & Supervisory Board Member's Office will follow the direction and orders of Audit & Supervisory Board Members in assisting the duties of the latter, and will not be assigned to other concurrent positions relating to the business execution of the Company.

# (9) System for reporting by directors and employees of the Company and its subsidiaries or persons reported by directors and employees of its subsidiaries to the Audit & Supervisory Board and Audit & Supervisory Board Members

#### i) Reporting to the Audit & Supervisory Board

When directors and employees of the Company and its subsidiaries detect any evidence of malfeasance in financial documents or serious breaches of laws or regulations or the Company's Articles of Incorporation, they are due to report them to the Audit & Supervisory Board, along with other relevant matters that could affect the Company's management.

#### ii) Appropriate reporting in response to requests by Audit & Supervisory Board Members

Directors and employees of the Company and its subsidiaries shall respond in a prompt and appropriate manner when they are asked by Audit & Supervisory Board Members to compile important documents for their perusal, to accept field audits and to submit reports.

#### iii) Reporting on the status of whistleblowing

The Compliance Office will report regularly to Audit & Supervisory Board Members on the status of whistleblowing involving the JT Group, and will make non-regular reports as necessary.

# (10) System to ensure that persons reporting to Audit & Supervisory Board Members are not subject to disadvantageous treatment due to having reported

The Company will thoroughly communicate within the JT Group that persons engaging in consultation or whistleblowing are not to be subject to any disadvantageous treatment for reason of those actions.

- (11) Matters concerning policies for the prepayment of expenses involving the performance of duties by Audit & Supervisory Board Members, procedures for reimbursement, and the handling of other expenses or debts involving the performance of those duties
  - i) Handling of expenses or debts in accordance with Article 388 of the Companies Act

When an Audit & Supervisory Board Member has made claim to the Company for the prepayment of expenses, etc. in accordance with Article 388 of the Companies Act, the Company will promptly handle the relevant expenses or debt, with the exception of cases in which the Company deems the claimed expenses or debt to be unnecessary to the performance of the duties of the Audit & Supervisory Board Member.

#### ii) Setting of budgets, etc.

With regard to miscellaneous expenses for audits by Audit & Supervisory Board Members, the Company will set a budget in order to secure the effectiveness of the audits. The Company will also bear the portion of miscellaneous expenses for audits by Audit & Supervisory Board Members that are in excess of budget, with the exception of cases in which the Company deems the expenses to be unnecessary to the performance of duties.

#### (12) Other systems to ensure effective auditing by Audit & Supervisory Board Members

#### i) Attendance at important meetings

Audit & Supervisory Board Members are allowed to attend not only meetings of the Board of Directors of the Company but also other important meetings of the Company.

#### ii) Coordination between the Operational Review and Business Assurance Division and Compliance Office and the Audit & Supervisory Board Members

The Operational Review and Business Assurance Division and the Compliance Office maintain cooperation with Audit & Supervisory Board Members by exchanging information.

The status of systems necessary to ensure the properness of operations

#### i) Status of initiatives concerning compliance

- The JT Group has set itself the mission of creating, developing, and nurturing its unique brands to win consumer trust, while understanding and respecting the environment and the diversity of societies and individuals. The Company communicates this mission throughout the JT Group by means including its inclusion in the "JT Group Code of Conduct" booklet, which is distributed to the directors and employees of the Company and its subsidiaries.
- In accordance with the JT Group Compliance Rules, the Company performs appropriate reporting to the Board of Directors on the performance of the annual Compliance Plan, the occurrence of serious compliance violations, actions taken in response to these, and other matters of importance.
- In order to improve awareness of compliance and prevent improper actions, in addition to holding seminars for top management such as directors, audit & supervisory board members and Executive Officers (sikkoyakuin), the Company conducts regular training for the directors and employees of the Company and its subsidiaries.

- With regard to whistleblowing systems, the Company maintains consultation and reporting desks inside and outside the Company, and thoroughly communicates to employees of the Company and its subsidiaries that persons who engage in consultation or whistleblowing are not to be subject to any disadvantageous treatment for reason of those actions. In addition, the content of consultations and whistleblowing are regularly reported within the JT Group Compliance Committee.
- With regard to the handling of anti-social elements, the Company continues to collect related declarations and pledges from suppliers, and conducts regular training and other programs for the directors and employees of the Company and its subsidiaries.

#### ii) Status of initiatives to manage the risk of loss

- With regard to the monetary and financial risks, the Company makes quarterly reports to the President and Chief Executive Officer and the Board of Directors in accordance with the Basic Rules on Financial Work of the Group.
- With regard to the evaluation and examination of internal management systems, the Operational Review and Business Assurance Division provides reports and counsel to the President and Chief Executive Officer and also reports to the Board of Directors, in accordance with the Rules for Internal Audits.
- With regard to crises and disasters, the Company makes quarterly reports to the Board of Directors concerning events to which responses were made and the details of the events, in accordance with the "Decision Concerning the Preparation of Basic Policies and Systems Concerning the Construction of Internal Control Systems."

#### iii) Status of initiatives concerning the properness and efficiency of the execution of duties

- Meetings of the Board of Directors are held every month and as appropriate, in accordance with the Regulations of the Board of Directors. The Members of the Board in charge of businesses make quarterly reports to the Board of Directors on the status of business execution within each business, including within its subsidiaries.
- With regard to decision-making, etc. on execution of important business, etc., the Company is converting resolution procedures to electronic methods and is constructing a fast and efficient management system. The Company also accurately records and creates minutes of meetings of the Board of Directors, and performs appropriate storage and management of the information.

#### iv) Securing the effectiveness of audits by Audit & Supervisory Board Members

- Audit & Supervisory Board Members receive reports as appropriate from directors and employees of the Company and its subsidiaries, regarding necessary information for audits. In addition to attending important conferences, Audit & Supervisory Board Members also perform appropriate checks of the content of electronic resolutions concerning decision-making on the execution of business. In addition, Audit & Supervisory Board Members regularly exchange opinions and otherwise communicate with each subsidiary's own Audit & Supervisory Board Members to enhance audits performed by all Audit & Supervisory Board Members inside the JT Group.
- The Operational Review and Business Assurance Division and the Compliance Office also coordinate on conducting regular exchanges of information with Audit & Supervisory Board Members.
- In order to assist the duties of Audit & Supervisory Board Members, the Company has established an Audit & Supervisory Board Member's Office that is independent of divisions responsible for execution, and has assigned necessary personnel to the Office. In addition, through consultation with Audit & Supervisory Board Members, the Company records a budget for expenses expected to be necessary for the duties of the Audit & Supervisory Board Members.

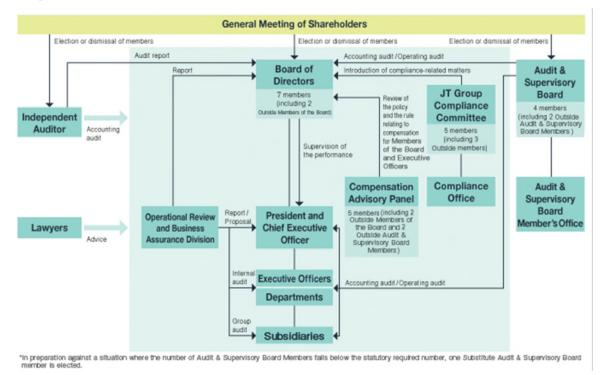
#### [ Reference]

Fundamental Policy Concerning Corporate Governance>

We have enhanced our corporate governance, based on our belief that it is the means for conducting transparent, fair, timely and decisive decision-making for pursuing JT's management principle, the "4S model". Specifically the 4S model aims "to fulfill our responsibilities to our valued consumers, shareholders, employees and the wider society, carefully considering the respective interests of these four key stakeholder groups, and exceeding their expectations wherever we can."

We have set out the "JT Corporate Governance Policies" on 4 February, 2016, and continuously strive to make enhancements based on our belief that it will enable us to achieve mid- to long-term sustainable profit growth and increase corporate value, which will contribute to the development of our group's stakeholders and eventually the economic society as a whole.

"JT Corporate Governance Policies" is posted on our web-site (https://www.jti.co.jp/).



#### <JT's Corporate Governance System>

\* All figures contained in this Business Report are rounded to the nearest unit.

### **Consolidated Statement of Financial Position**

(As of December 31, 2017)

(Millions of yen)

Account title	Amount	Account title	Amount
Current assets		Current liabilities	
Cash and cash equivalents	285,486	Trade and other payables	395,733
Trade and other receivables	431,199	Bonds and borrowings	398,182
Inventories	612,954	Income tax payables	46,452
Other financial assets	14,016	Other financial liabilities	6,906
Other current assets	361,715	Provisions	13,028
Subtotal	1,705,370	Other current liabilities	618,322
Non-current assets held-for-sale	2,396	Total current liabilities	1,478,623
Total current assets	1,707,767		
Non-current assets		Non-current liabilities	
Property, plant and equipment	745,607	Bonds and borrowings	346,955
Goodwill	1,891,210	Other financial liabilities	11,013
Intangible assets	479,175	Retirement benefit liabilities	330,762
Investment property	16,700	Provisions	4,005
Retirement benefit assets	51,377	Other non-current liabilities	120,779
Investments accounted for using the equity method	81,253	Deferred tax liabilities	87,319
Other financial assets	114,970	Total non-current liabilities	900,833
Deferred tax assets	133,425	Total liabilities	2,379,456
Total non-current assets	3,513,717	Equity	
		Share capital	100,000
		Capital surplus	736,400
		Treasury shares	(443,636)
		Other components of equity	(167,338)
		Retained earnings	2,536,262
		Equity attributable to owners of the parent company	2,761,687
		Non-controlling interests	80,340
		Total equity	2,842,027
Total assets	5,221,484	Total liabilities and equity	5,221,484

### **Consolidated Statement of Income**

(Year ended December 31, 2017)

	(Millions of yen
Account title	Amount
Revenue	2,139,653
Cost of sales	(843,558)
Gross profit	1,296,094
Other operating income	45,724
Share of profit in investments accounted for using the equity method	6,194
Selling, general and administrative expenses	(786,911)
Operating profit	561,101
Financial income	4,780
Financial costs	(27,349)
Profit before income taxes	538,532
Income taxes	(141,783)
Profit for the period	396,749
Attributable to:	
Owners of the parent company	392,409
Non-controlling interests	4,340

### **Consolidated Statement of Changes in Equity**

(Year ended December 31, 2017)

(Millions of yen)

	Equity attributable to owners of the parent company								
					Other compon	ents of equity			
	Share capital	Capital surplus	Treasury shares	Subscription rights to shares	Exchange differences on translation of foreign operations	Net gain (loss) on derivatives designated as cash flow hedges	Net gain (loss) on revaluation of financial assets measured at fair value through other comprehensive income		
As of January 1, 2017	100,000	736,400	(443,822)	1,794	(335,642)	440	29,854		
Profit for the period	_	_	_	_	_	_	_		
Other comprehensive income (loss)	_	_	_	_	127,758	(54)	9,276		
Comprehensive income (loss) for the period		_	_	_	127,758	(54)	9,276		
Acquisition of treasury shares	_	_	(1)	_	_	_	_		
Disposal of treasury shares	_	_	187	(166)	_	_	_		
Share-based payments	_	_	_	336	_	_	_		
Dividends	_	_	_	_	_	_	_		
Changes in the scope of consolidation	_	_	_	_	_	_	—		
Changes in the ownership interest in a subsidiary without a loss of control	_	_	_	_	_	_	_		
Transfer from other components of equity to retained earnings	_	_	_	_	_	_	(461)		
Other increase (decrease)	_	_	_	_	_	(475)	—		
Total transactions with the owners	_	_	186	170	_	(475)	(461)		
As of December 31, 2017	100,000	736,400	(443,636)	1,964	(207,884)	(88)	38,670		

(Millions of yen)

					(	viillions of yen)
		utable to owner	s of the parer	nt company		
	Other component	nents of equity			3.7	
	Remeasure- ments of defined benefit plans	Total	Retained earnings	Total	Non- controlling interests	Total equity
As of January 1, 2017	_	(303,554)	2,367,067	2,456,091	71,950	2,528,041
Profit for the period	_	_	392,409	392,409	4,340	396,749
Other comprehensive income (loss)	19,919	156,900	_	156,900	550	157,449
Comprehensive income (loss) for the period	19,919	156,900	392,409	549,309	4,889	554,198
Acquisition of treasury shares	_	_	_	(1)	_	(1)
Disposal of treasury shares	-	(166)	(21)	0	_	0
Share-based payments	-	336	_	336	5	341
Dividends	_	_	(243,572)	(243,572)	(1,547)	(245,119)
Changes in the scope of consolidation	_	_	_	_	4,884	4,884
Changes in the ownership interest in a subsidiary without a loss of control	_	_	(1)	(1)	159	158
Transfer from other components of equity to retained earnings	(19,919)	(20,380)	20,380	_	_	_
Other increase (decrease)	—	(475)	—	(475)	_	(475)
Total transactions with the owners	(19,919)	(20,684)	(223,214)	(243,713)	3,501	(240,212)
As of December 31, 2017	_	(167,338)	2,536,262	2,761,687	80,340	2,842,027

### **Nonconsolidated Balance Sheet**

Account title	Amount	Account title	Amount
Account the	Amount	LIABILITIES	Tiniount
	556 492		702 (25
Current assets	556,483	Current liabilities	793,635
Cash and deposits	89,775	Accounts payable-trade	7,957
Accounts receivable-trade	47,335	Short-term loans payable	159,330
Securities	50,000	Current portion of bonds	54,158
Merchandise and finished goods	33,448	Lease obligations	3,059
Semi-finished goods	47,731	Accounts payable-other	47,608
Work in process	2,480	National tobacco excise taxes payable	77,523
Raw materials and supplies	46,057	National tobacco special excise taxes payable	11,989
Advance payments-trade	1,988	Local tobacco excise taxes payable	89,814
Prepaid expenses	9,293	Income taxes payable	21,336
Deferred tax assets	8,991	Accrued consumption taxes	24,677
Short-term loans receivable from subsidiaries	201,555	Cash management system deposits received	283,490
and affiliates	201,000	Provision for bonuses	4,646
Other	17,856	Other	8,048
Allowance for doubtful accounts	(26)	Noncurrent liabilities	499,159
	2 220 277	Bonds payable	276,180
Noncurrent assets	2,329,277	Long-term loans payable	70,000
Property, plant and equipment	247,668	Lease obligations	5,773
Buildings	86,955	Provision for retirement benefits	131,472
Structures	2,981	Deferred tax liabilities	12,686
Machinery and equipment	54,829	Other	3,047
		Total liabilities	1,292,794
Vehicles	1,416	NET ASSETS	
Tools, furniture and fixtures	18,262	Shareholders' equity	1,555,760
Land	73,177	Capital stock	100,000
Construction in progress	10,047	Capital surplus	736,400
<b>T</b> ( <b>11</b> (	120.200	Legal capital surplus	736,400
Intangible assets	438,389	Retained earnings	1,162,996
Patent right	301	Legal retained earnings	18,776
Right of trademark	132,508	Other retained earnings	1,144,220
Software	11,965	Reserve for investment loss on developing new business	169
Goodwill	286,168	Reserve for reduction entry	42,987
Other	7,447	Special account for reduction entry	8,356
Investments and other assets	1,643,220	Retained earnings brought forward	1,092,709
	65,693	Treasury shares	(443,636
Investment securities		Valuation and translation adjustments	35,242
Investment securities Shares of subsidiaries and affiliates	1,546.411		
Shares of subsidiaries and affiliates Long-term loans receivable from subsidiaries	1,546,411 16,552	Valuation difference on available-for-sale	33,579
Shares of subsidiaries and affiliates Long-term loans receivable from subsidiaries and affiliates	16,552	Valuation difference on available-for-sale securities	33,579
Shares of subsidiaries and affiliates Long-term loans receivable from subsidiaries		Valuation difference on available-for-sale	
Shares of subsidiaries and affiliates Long-term loans receivable from subsidiaries and affiliates Long-term prepaid expenses	16,552 7,483	Valuation difference on available-for-sale securities Deferred gains or losses on hedges	33,579 1,662

### **Nonconsolidated Statement of Income**

(Year ended December 31, 2017)

(Millions of yen)

Account title	Amount	
Net sales		681,840
Cost of sales		182,446
Gross profit		499,394
Selling, general and administrative expenses		330,951
Operating income		168,443
Non-operating income		
Interest income	529	
Dividends income	30,386	
Other	6,564	37,479
Non-operating expenses		
Interest expenses	784	
Interest on bonds	4,827	
Other	975	6,58
Ordinary income		199,33
Extraordinary income		
Gain on sales of noncurrent assets	20,826	
Other	672	21,49
Extraordinary losses		
Loss on sales of noncurrent assets	352	
Loss on retirement of noncurrent assets	3,274	
Impairment loss	518	
Other	1,695	5,83
Income before income taxes		214,99
Income taxes-current	46,309	
Income taxes-deferred	8,567	54,87
Net income		160,12

### **Nonconsolidated Statement of Changes in Net Assets**

(Year ended December 31, 2017)

(Millions of yen)

	Shareholders' equity									
		Capital	surplus		Retained earnings					
						Othe	er retained earr	ings		
	Capital stock	Legal capital surplus	Total capital surplus	Legal retained earnings	Reserve for investment loss on developing new business	Reserve for reduction entry	Special account for reduction entry	General reserve	Retained earnings brought forward	Total retained earnings
As of January 1, 2017	100,000	736,400	736,400	18,776	28	43,687	3,057	955,300	225,620	1,246,469
Changes of items during the period										
Provision of reserve for investment loss on developing new business	_	_	_	_	169	_	_	_	(169)	_
Reversal of reserve for investment loss on developing new business	_	_	_	_	(28)	_	_	_	28	_
Provision of reserve for reduction entry	_	_	_	_	-	4,440	_	_	(4,440)	_
Reversal of reserve for reduction entry	_	-	_	-	-	(5,141)	_	_	5,141	-
Provision of special account for reduction entry	_	_	_	_	_	_	8,356	_	(8,356)	_
Reversal of special account for reduction entry	_	_	_	_	_	_	(3,057)	_	3,057	_
Reversal of general reserve	-	-	_	-	-	_	_	(955,300)	955,300	_
Dividends from surplus	-	-	-	-	-	-	-	-	(243,572)	(243,572)
Net income	-	-	-	-	-	-	-	-	160,120	160,120
Purchase of treasury shares	_	_	_	_	-	_	_	_	_	_
Disposal of treasury shares	_	-	_	_	-	_	_	_	(21)	(21)
Net changes of items other than shareholders' equity	-	-	_	_	_	_	_	_	_	_
Total changes of items during the period	_				140	(700)	5,299	(955,300)	867,088	(83,473)
As of December 31, 2017	100,000	736,400	736,400	18,776	169	42,987	8,356	_	1,092,709	1,162,996

						(M	illions of yen)
	Sharehold	ers' equity	Valuatio	n and translation adj	ustments		
	Treasury shares	Total shareholders' equity	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Total valuation and translation adjustments	Subscription rights to shares	Total net assets
As of January 1, 2017	(443,822)	1,639,047	26,207	(3,373)	22,833	1,794	1,663,675
Changes of items during the period							
Provision of reserve for investment loss on developing new business	_	_	_	_	_	_	_
Reversal of reserve for investment loss on developing new business	_	_	-	_	_	_	_
Provision of reserve for reduction entry	-	-	_	_	_	_	-
Reversal of reserve for reduction entry	-	-	_	_	_	_	-
Provision of special account for reduction entry	-	-	_	_	_	_	-
Reversal of special account for reduction entry	_	_	_	_	_	_	-
Reversal of general reserve	-	-	_	_	_	_	-
Dividends from surplus	_	(243,572)					(243,572)
Net income	_	160,120					160,120
Purchase of treasury shares	(1)	(1)	-	_	_	_	(1)
Disposal of treasury shares	187	166	-	_	-	-	166
Net changes of items other than shareholders' equity	_	_	7,373	5,036	12,409	170	12,579
Total changes of items during the period	186	(83,287)	7,373	5,036	12,409	170	(70,708)
As of December 31, 2017	(443,636)	1,555,760	33,579	1,662	35,242	1,964	1,592,966

#### **INDEPENDENT AUDITOR'S REPORT**

February 7, 2018

To the Board of Directors of	
Japan Tobacco Inc.:	

Deloitte Touche Tohmatsu LLC		
Designated Unlimited Liability Partner, Engagement Partner, Certified Public Accountant:	Masahiko Tezuka	(Seal)
Designated Unlimited Liability Partner, Engagement Partner, Certified Public Accountant:	Yasuhiko Haga	_(Seal)
Designated Unlimited Liability Partner, Engagement Partner, Certified Public Accountant:	Takenao Ohashi	(Seal)
Designated Unlimited Liability Partner, Engagement Partner, Certified Public Accountant:	Yoichi Matsushita	(Seal)

Pursuant to the fourth paragraph of Article 444 of the Companies Act, we have audited the consolidated financial statements, namely, the consolidated statement of financial position as of December 31, 2017 of Japan Tobacco Inc. and its consolidated subsidiaries, and the related consolidated statements of income and changes in equity for the fiscal year from January 1, 2017 to December 31, 2017 and the related notes of significant matters for preparing consolidated financial statements and other related notes to consolidated financial statements.

#### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements pursuant to the provisions of the second sentence of the first paragraph of Article 120 of the Ordinance on Company Accounting which allows companies to prepare consolidated financial statements with the omission of a part of the disclosures required under International Financial Reporting Standards ("IFRS"), and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Audit Opinion**

In our opinion, the consolidated financial statements referred to above, prepared with the omission of a part of the disclosures required under IFRS pursuant to the provisions of the second sentence of the first paragraph of Article 120 of the Ordinance on Company Accounting, present fairly, in all material respects, the financial position of Japan Tobacco Inc. and its consolidated subsidiaries as of December 31, 2017, and the results of their operations for the year then ended.

#### Interest

Our firm and the engagement partners do not have any interest in Japan Tobacco Inc. for which disclosure is required under the provisions of the Certified Public Accountants Act.

The above represents a translation, for convenience only, of the original report issued in the Japanese language.

#### **INDEPENDENT AUDITOR'S REPORT**

February 7, 2018

To the Board of Directors of Japan Tobacco Inc.:		
	Deloitte Touche Tohmatsu LLC	
	Designated Unlimited Liability Partner, Engagement Partner, Certified Public Accountant:	<u>Masahiko Tezuka</u> (Seal)
	Designated Unlimited Liability Partner, Engagement Partner, Certified Public Accountant:	Yasuhiko Haga (Seal)
	Designated Unlimited Liability Partner, Engagement Partner, Certified Public Accountant:	Takenao Ohashi(Seal)
	Designated Unlimited Liability Partner, Engagement Partner, Certified Public Accountant:	Yoichi Matsushita (Seal)

Pursuant to the first item, second paragraph of Article 436 of the Companies Act, we have audited the nonconsolidated financial statements, namely, the nonconsolidated balance sheet as of December 31, 2017 of Japan Tobacco Inc. and the related nonconsolidated statements of income and changes in net assets for the 33rd fiscal year from January 1, 2017 to December 31, 2017 and the related notes of significant accounting policies and other related notes to nonconsolidated financial statements, and the accompanying supplemental schedules.

#### Management's Responsibility for the Nonconsolidated Financial Statements

Management is responsible for the preparation and fair presentation of these nonconsolidated financial statements and the accompanying supplemental schedules in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of nonconsolidated financial statements and the accompanying supplemental schedules that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these nonconsolidated financial statements and the accompanying supplemental schedules based on our audit. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the nonconsolidated financial statements and the accompanying supplemental schedules are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the nonconsolidated financial statements and the accompanying supplemental schedules. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the nonconsolidated financial statements and the accompanying supplemental schedules, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the nonconsolidated financial statements and the accompanying supplemental schedules in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the nonconsolidated financial statements and the accompanying supplemental schedules.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Audit Opinion**

In our opinion, the nonconsolidated financial statements and the accompanying supplemental schedules referred to above present fairly, in all material respects, the nonconsolidated financial position of Japan Tobacco Inc. as of December 31, 2017, and the results of its operations for the year then ended in accordance with accounting principles generally accepted in Japan.

#### Interest

Our firm and the engagement partners do not have any interest in Japan Tobacco Inc. for which disclosure is required under the provisions of the Certified Public Accountants Act.

The above represents a translation, for convenience only, of the original report issued in the Japanese language and "the accompanying supplemental schedules" referred to in this report are not included in the attached financial documents.

[The following represents a translation, for convenience only, of the original report issued in the Japanese language.]

#### Audit Report of the Audit & Supervisory Board

#### AUDIT REPORT

Regarding the performance of duties by the Members of the Board for the 33<sup>rd</sup> fiscal year from January 1, 2017 to December 31, 2017, the Audit & Supervisory Board hereby submits its audit report, which has been prepared through discussions based on the audit report prepared by each Audit & Supervisory Board Member.

1. Auditing Methods Employed by Audit & Supervisory Board Members and the Audit & Supervisory Board and Details of Such Methods

(1) The Audit & Supervisory Board established auditing policies, allocation of duties, and other relevant matters, and received reports from each Audit & Supervisory Board Member regarding his or her audits and results thereof, as well as received reports from the Members of the Board, other relevant personnel, and Independent Auditors regarding performance of their duties, and sought explanations as necessary.

(2) Each Audit & Supervisory Board Member complied with the auditing standards of Audit & Supervisory Board Members established by the Audit & Supervisory Board, followed the auditing policies, allocation of duties, and other relevant matters, communicated with the Members of the Board, and any other relevant personnel, and made efforts to optimize the environment for information collection and audit, and conducted his or her audits in the following methods:

i) We participated in the Board of Directors' meetings and other important meetings, received reports from the Members of the Board, and other relevant personnel regarding performance of their duties, sought explanations as necessary, examined important documents, and studied the operations and financial positions at the head office and principal offices. With respect to subsidiaries, we communicated and exchanged information with Members of the Board, Audit & Supervisory Board Members, and other relevant personnel of the subsidiaries, and received business reports from subsidiaries as necessary.

ii) We monitored and verified the details of the resolution of the Board of Directors related to the system that ensures Members of the Boards are carrying out their duties in compliance with laws and regulations and the Articles of Incorporation, and other systems that ensure the propriety of the operations of the corporate group comprised of a stock company and its subsidiaries, which are described in paragraphs 1 and 3 of Article 100 of the Ordinance for Enforcement of the Companies Act. We also monitored and verified the condition of the system (internal control system) put in place in accordance with the aforesaid resolution.

iii) We monitored and verified whether the Independent Auditors maintained their independence and implemented appropriate audits, and we received reports from the Independent Auditors regarding the performance of their duties and sought explanations as necessary. In addition, we received notice from the Independent Auditors that "the system for ensuring that duties are performed properly" (matters set forth in each item of Article 131 of the Ordinance on Accounting of Companies) is organized in accordance with the "Quality Management Standards Regarding Audits" (Business Accounting Council, October 28, 2005) and other relevant regulations, and sought explanations as necessary.

Based on the above methods, we examined the business report and the accompanying supplemental schedules, the non-consolidated financial statements (non-consolidated balance sheet, non-consolidated statement of

income, and non-consolidated statement of changes in net assets) and the accompanying supplemental schedules, as well as consolidated financial statements (consolidated statement of financial position, consolidated statement of income, and consolidated statement of changes in equity, which omit some disclosure items required under International Financial Reporting Standards (IFRS) in accordance with the provision of the second sentence of Article 120, paragraph 1 of the Ordinance on Accounting of Companies) related to the relevant business year.

#### 2. Audit Results

(1) Results of Audit of Business Report and Other Relevant Documents

- 1. In our opinion, the business report and the accompanying supplemental schedules are in accordance with the related laws and regulations and Articles of Incorporation, and fairly represent JT's condition.
- 2. With regard to the performance of duties by the Members of the Board, we have found no evidence of wrongful action or material violation of related laws and regulations, nor of any violation with respect to the Articles of Incorporation.
- 3. In our opinion, the contents of the resolutions of the Board of Directors regarding the internal controls system are fair and reasonable, and, furthermore, the development, implementation and maintenance of the internal controls system are appropriate.
- (2) Results of Audit of Non-Consolidated Financial Statements and the accompanying supplemental schedules

In our opinion, the methods and results employed and rendered by the Independent Auditors, Deloitte Touche Tohmatsu LLC, are fair and reasonable.

#### (3) Results of Audit of Consolidated Financial Statements

In our opinion, the methods and results employed and rendered by the Independent Auditors, Deloitte Touche Tohmatsu LLC, are fair and reasonable.

February 15, 2018

The Audit & Supervisory Board, Japan Tobacco Inc.

Standing Audit & Supervisory Board Member	Futoshi Nakamura	(seal)
Standing Audit & Supervisory Board Member	Tomotaka Kojima	(seal)
Audit & Supervisory Board Member	Yoshinori Imai	(seal)
Audit & Supervisory Board Member	Hiroshi Obayashi	(seal)

(Note) Audit & Supervisory Board Members Yoshinori Imai and Hiroshi Obayashi are Outside Audit & Supervisory Board Members provided for by Article 2, item 16 and Article 335, paragraph 3 of the Companies Act.